

PUBLIC HEARING  
STATE OF CALIFORNIA  
DEPARTMENT OF FOOD AND AGRICULTURE  
DAIRY MARKETING BRANCH

DEPARTMENT OF FOOD AND AGRICULTURE  
1220 N STREET  
AUDITORIUM  
SACRAMENTO, CALIFORNIA

THURSDAY, JULY 6, 2006  
9:00 A.M.

JAMES F. PETERS, CSR, RPR  
CERTIFIED SHORTHAND REPORTER  
LICENSE NUMBER 10063

PETERS SHORTHAND REPORTING CORPORATION (916) 362-2345

APPEARANCES

HEARING OFFICER

Mr. James P. Aynes, Staff Counsel

PANEL MEMBERS

Ms. Hayley Boriss, Associate Agricultural Economist

Ms. Candace Gates, Research Manager II

Mr. Tom Gossard, Agriculture Economist

Mr. John Lee, Chief, Milk Pooling Branch

Mr. Don Shippelhouse, Milk Pooling Research Manager

STAFF

Mr. Steven Donaldson, Research Analyst II

ALSO PRESENT

Mr. James E. Dolan, Driftwood Dairy

Dr. James W. Gruebele, Land O'Lakes

Ms. Sharon Hale, Crystal Cream and Butter Company

Mr. Gary Korsmeier, California Dairies, Inc.

Mr. Steve James, Swiss Dairy, Dean Foods Company

Mr. Tiffany LaMendola, Western United Dairymen

Mr. Hank Perkins, Security Milk Producers Association

Dr. William Schiek, Dairy Institute of California

Mr. Gary Stueve, Dairy Farmers of America, Western Area Council

Mr. William C. Van Dam, Milk Producers Council

PETERS SHORTHAND REPORTING CORPORATION (916) 362-2345

## INDEX

	PAGE
Opening remarks by Hearing Officer Aynes	1
Staff Presentation by Mr. Donaldson	5
Presentation by California Dairies Inc., Mr. Korsmeier	6
Presentation by Driftwood Dairy, Mr. Dolan	27
Presentation by Western United Dairymen Ms. LaMendola	29
Presentation by Security Milk Producers Association, Mr. Perkins	48
Presentation by Dairy Farmers of American, Mr. Stueve	52
Presentation by Dairy Institute of California, Dr. Schiek	57
Presentation by Milk Producers Council, Mr. Van Dam	78
Presentation by Land O'Lakes, Dr. Gruebele	87
Presentation by Crystal Cream and Butter Company, Ms. Hale	95
Presentation by Swiss Diary & Dean Foods, Mr. James	108
Closing remarks by Hearing Officer Aynes	116
Adjournment	117
Reporter's Certificate	118

1 PROCEEDINGS

2 HEARING OFFICER AYNES: Good morning. This  
3 hearing will now come to order.

4 The California Department of food and Agriculture  
5 has called this public hearing at the Department's  
6 auditorium, 1220 N Street, Sacramento, California, on this  
7 day, Thursday, July 6th, 2006, beginning at 9 a.m.

8 My name is Jim Aynes. I'm an attorney for the  
9 California Department of Food and Agriculture. I've been  
10 designated as the hearing officer for today's proceeding.

11 Jonathan Yates will be assisting me with  
12 exhibits.

13 On May 2nd, 2006, the Department received a  
14 petition from California Dairies, Incorporated, requesting  
15 a public hearing to consider amendments to the  
16 Transportation Allowance System in the pooling plan for  
17 market milk and transportation credits of the  
18 stabilization and marketing plans for market milk for  
19 northern and southern California marketing areas.

20 This hearing will consider the petitioner's  
21 proposal both to amend the pool plan in effect on July  
22 6th, 2006; to amend transportation allowances for milk  
23 moving into the Bay Area receiving area, the southern  
24 California receiving area, and the San Diego receiving  
25 area; and to amend stabilization plants in effect on July

1 6th, 2006; to amend transportation credits for milk moving  
2 into southern California Class 1 plants.

3           The Department has received four alternative  
4 proposals in response to the California Dairies,  
5 Incorporated, petition. The Department has received these  
6 proposals from: Driftwood Dairy, Western United Dairymen,  
7 Security Milk Producers, and Dairy Farmers of America.

8           During a pre-hearing workshop conducted on June  
9 13th, 2006, the Department provided an analysis of  
10 alternative concepts and proposals. A copy of the  
11 analysis will be entered into the record of this hearing  
12 as exhibits.

13           Accordingly, the purpose of this hearing is to  
14 consider the amendments as proposed by the California  
15 Dairies, Incorporated, petition; the alternative  
16 proposals, those offered by the organizations already  
17 mentioned.

18           Testimony and evidence pertinent to the call of  
19 the hearing will now be received. Anyone wishing to  
20 testify must sign the hearing witness roster located at  
21 the sign-in table. Oral testimony will be received under  
22 oath or affirmation. Staff available at the back of the  
23 room to provide assistance are Karen Dapper and Mary  
24 Riley.

25           As a courtesy to the Panel, Department staff and

1 the public, please speak directly to the issues presented  
2 by the petitions and avoid personalizing any  
3 disagreements. Such conduct does not assist the Panel in  
4 its attempt to effectively address sophisticated economic  
5 and regulatory issues presented by the petitions.

6 For the record, testimony given at this hearing  
7 does not necessarily reflect the position of the  
8 Department regarding the proposed amendments.

9 Please note that only those individuals who have  
10 testified under oath during the conduct of the hearing may  
11 request a post-hearing briefing period to amplify,  
12 explain, or withdraw their testimony. Only those  
13 individuals who have successfully requested a post-hearing  
14 briefing period may file a post-hearing brief with the  
15 Department.

16 The Hearing Panel has been selected by the  
17 Department to hear testimony, receive evidence, question  
18 witnesses, and make recommendations to the Secretary.  
19 Please note that the questioning of witnesses by anyone  
20 other than members of the panel is not permitted.

21 The Panel is composed of members of the  
22 Department's Dairy Marketing Branch and include Thomas  
23 Gossard, Agriculture Economist; Don Shippelhouse,  
24 Agriculture Economist; Candace Gates, Research Manager;  
25 John Lee, Branch Chief, Milk Pooling; Hayley Boriss,

1 Associate Agriculture Economist.

2 I'm not a member of the Panel and I will not be  
3 taking part in any discussions relative to the hearing.

4 The hearing recorder is Jim Peters of the firm of  
5 Peters Shorthand Reporting located in Sacramento.

6 A transcript of today's hearing will be available  
7 for review at the Dairy Marketing Branch headquarters  
8 located in Sacramento at 560 J Street, Suite 150. Anyone  
9 desiring copies of the transcript of today's hearing must  
10 purchase them directly from Peters Shorthand in  
11 Sacramento.

12 At this time, Steve Donaldson, Research Analyst  
13 with Milk Pooling Branch, will introduce the Department's  
14 exhibits.

15 Would you state your name, spell your last name  
16 for the record.

17 RESEARCH ANALYST II DONALDSON: It's Steven, with  
18 a V, Donaldson D-o-n-a-l-d-s-o-n. I'm a research analyst  
19 with the Milk Pooling Branch at Department of Food and  
20 Agriculture.

21 HEARING OFFICER AYNES: Do you swear or affirm to  
22 tell the truth and nothing but the truth?

23 RESEARCH ANALYST II DONALDSON: I do.

24 May I proceed with my testimony?

25 HEARING OFFICER AYNES: Yes.

1           RESEARCH ANALYST II DONALDSON: Mr. Hearing  
2 Officer, my name is Steven Donaldson, as I mentioned  
3 before. I'm with the Milk Pooling Branch, Department of  
4 Food and Ag. My purpose here this morning is to introduce  
5 the Department's composite hearing exhibits numbered 1  
6 through 7. Relative to these exhibits, previous issues of  
7 Exhibits 8 through 43 are also hereby entered by  
8 reference.

9           The exhibits being entered today have been  
10 available for review at the offices of the Dairy Marketing  
11 Branch since the close of business on June 28th, 2006. An  
12 abridged copy of the exhibits is available for inspection  
13 at the back of the room.

14           And I ask at this time that the composite  
15 exhibits be received.

16           HEARING OFFICER AYNES: The exhibits, 1 through  
17 43, will be received at this time.

18           (Thereupon the above referenced document  
19 was marked by the Hearing Officer as  
20 Exhibits 1-43.)

21           HEARING OFFICER AYNES: Are there panel questions  
22 in regard to the exhibits?

23           Does anyone in the audience have questions  
24 regarding the content of the Department's exhibits?

25           Please recognize that questions are limited to



1 the purpose of clarification. Cross-examination of  
2 Department staff is not permitted.

3 Please identify yourself and your organization  
4 for the record before asking any questions.

5 Seeing none.

6 California Dairies, Incorporated, now has 60  
7 minutes to make its presentation.

8 Oh, I'm sorry.

9 RESEARCH ANALYST II DONALDSON: I'm sorry, Mr.  
10 Hearing Officer.

11 I do request the option to file a post-hearing  
12 brief.

13 And that does conclude my testimony. Thank you.

14 HEARING OFFICER AYNES: Thank you.

15 All right. All right. California Dairies,  
16 Incorporated, now has 60 minutes to make its presentation  
17 to support its petition.

18 Will you state your name and spell your last name  
19 for the record please.

20 Would you state your name, spell your last name  
21 for the record please.

22 MR. KORSMEIER: Yes, Mr. Hearing Officer, members  
23 of the Panel. My name is Gary Korsmeier  
24 K-o-r-s-m-e-i-e-r. I'm President --

25 HEARING OFFICER AYNES: Do you swear to tell the

1 truth and nothing but the truth.

2 MR. KORSMEIER: I do.

3 Sorry.

4 MR. KORSMEIER: I'm President and Chief Executive  
5 Officer of California Dairies, a milk marketing  
6 cooperative representing approximately 700 members,  
7 marketing over 40 percent of the milk production in  
8 California.

9 Our recommended changes today to transportation  
10 allowances and credits was approved by our Board of  
11 Directors on June 20th, 2006. We are seeking increases in  
12 both allowances and credits that exceed those in our  
13 petition dated May 2nd, 2006, to reflect our current costs  
14 resulting from increases in diesel fuel, which  
15 have -- which we indicated would occur in our petition.

16 We appreciate the granting by the California  
17 Department of Food and Agriculture of our request and the  
18 opportunity to readdress milk movement incentives. In our  
19 opinion, the hearing results of the January 31st, 2006,  
20 public hearing on these same issues will result in more  
21 distant milk movement to the Southern California Class 1  
22 market at a significant additional cost to the overall  
23 producer pool.

24 Transportation allowances (ranch to plant  
25 movement) and transportation credits (plant to plant)

1 movement are important milk movement incentives to ensure  
2 a more orderly marketing of milk to the Class 1 markets.  
3 Milk producers are responsible under our California  
4 regulated system to absorb the transportation costs to  
5 provide milk to deficit Class 1 marketing areas throughout  
6 the state.

7           Transportation costs continue to increase since  
8 the last hearing. The most apparent is the escalating  
9 diesel fuel costs, but increases of have occurred in  
10 wages, insurance and employee benefits, especially health  
11 care coverage. Our testimony today incorporates all of  
12 these costs up to and including the recently received  
13 notification by Kings County Truck Lines of higher diesel  
14 fuel costs Effective June 15th, 2006, which is attached to  
15 our testimony as an Exhibit A.

16           Our testimony addresses the hauling costs to two  
17 fluid processors we supply in the Bay Area (Alameda  
18 County) and the numerous fluid processors in the southern  
19 California area, where the higher need is for milk  
20 movement incentives. We will be consistent with our past  
21 underlying objective that producers should be responsible  
22 for local hauls, and transportation allowances and credits  
23 should compensate those producers or plants that service  
24 the needed Class 1 market from outside local areas. These  
25 incentives should be from the closest available production

1 area, thereby discouraging milk movement from distant  
2 locations and minimizing the cost to the producer pool in  
3 California.

4 CDI carries the largest responsibility to supply  
5 and balance the southern California Class 1 market. And  
6 we are very aware of the milk movement difficulties and  
7 costs to supply that market.

8 Our recommendation for changes only in the  
9 transportation allowance to the pooling plan for market  
10 milk are as follows:

11 And the Pooling Plan Section 921.2(a): For  
12 plants located in the Bay Area receiving area, which shall  
13 consist of the counties of Alameda, Contra Costa, Santa  
14 Clara, Santa Cruz, San Francisco, and San Mateo: From 0  
15 to 99 miles, 27 cents; over 99 miles through 199 miles, 32  
16 cents; over 199 miles, 33 cents.

17 Now, off the written testimony. We did not  
18 include the Bay Area in our request for a hearing. But  
19 the rates that we are asking for here are consistent with  
20 what we asked for at the -- in the January 31st hearing on  
21 the same subject. The rates that are here are exactly  
22 those rates that were in our testimony at that hearing.

23 921.2(e): For plants located in the southern  
24 California receiving area, which shall consist of the  
25 counties of Los Angeles, Orange, Riverside, and Ventura:

1 Number 1, for milk shipments from Los Angeles, Santa  
2 Barbara, San Diego, Imperial, Kern, Tulare, Kings and  
3 Fresno counties. One additive there is the Los Angeles  
4 area. There is milk that travels more than 89 miles from  
5 a Los Angeles County dairy into the Los Angeles area. And  
6 by not including -- by the changes that I'm asking for  
7 here by different counties, I needed to include Los  
8 Angeles as a county that would receive the transportation  
9 allowance.

10           From 0 to 89 miles, 11 cents per hundredweight.  
11 This is also consistent with my testimony in January of  
12 the request of 11 cents on that mileage bracket. Over 89  
13 miles through 109 miles, 38 cents a hundredweight. This  
14 is a 6-cent increase cost from the original petition that  
15 we gave for this hearing. Over 109 miles through 139  
16 miles, 55 cents per hundredweight. That's a 2-cent  
17 increase. And over 139 miles, 74 cents per hundredweight,  
18 which is a 4-cent increase.

19           For milk shipments from San Bernardino and  
20 Riverside County. This is a new separate county listing  
21 trying to address the problems in the high desert north of  
22 the Los Angeles -- northeast of the Los Angeles area.  
23 From 0 to 89 miles, 11 cents, which is consistent with the  
24 other areas; and over 89 miles, 38 cents, which is  
25 consistent with the over 89 through 109 miles in number 1.

1 This is, again, a 6-cent increase from the original  
2 request that we had at the last hearing.

3 For milk shipments from all other areas to try to  
4 allow for shipments from any area in to southern  
5 California over 139 miles is 74 cents.

6 For plants located in the San Diego receiving  
7 area, which shall consist of the County of San Diego:  
8 From 0 to 89 miles, 11 cents a hundredweight; over 89  
9 miles, 38 cents a hundredweight, which again is a 6-cent  
10 increase from our hearing testimony in January, but also  
11 consistent with the mileage brackets in the other areas  
12 that we're asking for.

13 Justification and supporting documentation for  
14 the above changes are as follows:

15 We supply the Bay Area from Marin, Sonoma,  
16 Merced, Stanislaus, and San Joaquin Counties and are  
17 requesting to increase the allowance to 27 cents per  
18 hundredweight, or just -- or a penny a hundredweight,  
19 which represents our blended cost increase over the local  
20 haul rate. The local haul rate for Merced, Stanislaus,  
21 and San Joaquin Counties is .2825 per hundredweight from  
22 the California Milk Transport and the delivery to the Bay  
23 Area is .5675 per hundredweight listed on Exhibit A,  
24 Hauling Rates - Kings County Truck Lines. We rarely haul  
25 more than 99 miles to the Bay Area, but have increased the

1 higher mileage brackets the same amount as we did the  
2 under 99.

3 In regards to southern California receiving area  
4 changes have occurred in the mileage brackets from the  
5 last two hearings that are very concerning to us and  
6 encourage CDI to deviate from our current practice of  
7 prioritizing more local milk for Class 1 markets. Our  
8 concerns are as follows?

9 We have approximately 250,000 pounds of milk in  
10 San Diego County. That is 110 to 121 miles from the Class  
11 1 markets in the Los Angeles area. Without our  
12 recommended changes, this milk will have an incentive to  
13 move to a Riverside County cheese plant. The mileage  
14 bracket applicable to the San Diego County milk prior to  
15 2004 changes, which was two hearings ago, was 90 to 139  
16 miles at a rate of 43 cents per hundredweight, which at  
17 that time covered the cost to move milk to Los Angeles  
18 over local deliveries.

19 Current allowance of 20 cents per hundredweight  
20 for 89 to 122 miles simply is far short of covering costs,  
21 which will eventually eliminate the availability of this  
22 milk to move to Los Angeles and require CDI to haul more  
23 milk out of Tulare County at a higher transportation  
24 allowance.

25 Likewise, CDI has almost 200,000 pounds of milk

1 in San Bernardino County, 110 to 120 mileage from Los  
2 Angeles markets that will be attracted to a San Bernardino  
3 County cheese plant that will ultimately cost more  
4 producer cool dollars. Our recommendation to separate San  
5 Bernardino County as a supply county is consistent with  
6 previous hearing positions to not overcompensate the San  
7 Diego County producers.

8           The hauling rate from Barstow area in the San  
9 Bernardino County to Los Angeles is today 68 cents a  
10 hundredweight for our members. And our recommendation of  
11 38 cent a hundredweight allowance results in a net  
12 producer haul cost of 30 cents per hundredweight, which is  
13 very close to the hauling cost of producers throughout the  
14 State.

15           A side note on that, today those producers in  
16 that area have a net hauling cost with the adjustments  
17 that have been made because of diesel fuel in the last  
18 several months of like 3 cents a hundredweight.

19           The last justification for adopting our mileage  
20 bracket recommendation and rates is south Kern County milk  
21 moving into the Los Angeles market. It is indisputable  
22 that this area is and will continue to be the main source  
23 for fluid needs in southern California. The most recent  
24 decision to expand one of the mileage brackets to 122  
25 miles places a 35 cent per hundredweight disadvantage for



1 CDI to move south Kern County milk, which in our --  
2 amounts to 650,000 pounds of milk a day that's in that  
3 bracket to the Los Angeles area. This needs to be  
4 corrected as soon as possible, or CDI will have to divert  
5 this milk to Tulare via backhaul -- which we have a  
6 significant amount of backhauls going by that area -- and  
7 move Tulare County milk to Los Angeles at a 45-cent per  
8 hundredweight additional cost to the producer pool under  
9 the current pooling plan.

10           Transportation allowances need to be established  
11 based on milk movement patterns in a marketing area, and  
12 CDI understands those patterns in southern California as  
13 well as anyone.

14           Our approach has always been to service the fluid  
15 market as efficiently as possible at the least overall  
16 cost to the producer pool within our contractual  
17 obligations. We cannot stress enough that this hearing  
18 panel gives serious consideration to our recommendations  
19 to avoid a less efficient and more costly milk movement  
20 system for the southern California market.

21           In regards to transportation credits, we  
22 recommend the following changes only to the stabilization  
23 plans for market milk:

24           And this is Section 300.2 of the Stabilization  
25 and Marketing Plan. Designated supply County of Los

1 Angeles to the designated deficit county movement, a  
2 maximum deduction per hundredweight of 37 cents per  
3 hundredweight.

4 Tulare County, designated supply county, to  
5 designated deficit counties of Los Angeles, Orange and  
6 Ventura, 76 cents a hundredweight. And to Tulare County  
7 as a designated supply to the deficit counties of  
8 Riverside and San Diego Counties, 85 cents.

9 We have not requested any changes in the Fresno  
10 and Kings to the Los Angeles or Riverside area. We again  
11 believe that the closer-in milk should be moving to the  
12 market and there should be a disincentive, and so we've  
13 left those rates at 72 in to Los Angeles, Orange, and  
14 Ventura and 80 cents in to Riverside and San Diego, again  
15 to discourage milk from those areas to go south.

16 We are very disappointed in the last hearing  
17 results reducing the transportation credit from Los  
18 Angeles County to Riverside County from 34 to 26 cents.  
19 In 2004, CDI was fortunate enough to acquire a fluid  
20 processor that was seeking a change, which included as one  
21 of their options to source a supply from out of state.

22 We felt it important enough for all producers in  
23 California and CDI to retain this Class 1 processor, but  
24 needed to expend \$500,000 in processing of equipment to  
25 facilitate this processor's requirements. At that time,

1 CDI had two options of where to locate this equipment,  
2 either Tipton or Artesia. We have plants in both of those  
3 locations. Our analysis showed that it would be less  
4 costly to producers to supply from Artesia in southern  
5 California than Tipton in Tulare County and equally  
6 important that it was a closer source of standardized  
7 product to better service this processor.

8           The change to a 26 cent credit places this  
9 processor at an economic disadvantage to the time they  
10 decided to continue to service their milk requirements  
11 from a California operation. We testified at the January  
12 31st, 2006, hearing to increase their credit from 34 to  
13 36. And due to subsequent increases in diesel fuel costs,  
14 we are today asking for 37 cents. So it would be going  
15 from 26 now to 37 cents.

16           For those participants today that have previously  
17 questioned the overall cost of transportation allowance  
18 from South Valley to southern -- to Los Angeles, plus a  
19 transportation credit from Los Angeles to Riverside, we  
20 offer the following examples:

21           Under Example No. 1, in the 109 to 139 category,  
22 which is Kern County, the transportation allowance to  
23 southern California is 55 cents, and the transportation  
24 accredit from L.A. To Riverside is 37. Now, these numbers  
25 all incorporate our requested amounts. They're not the

1 current levels, but they are what we are requesting the  
2 changes to be in both the allowances and the credits.

3 Over 139 miles, which was one of the exhibits the  
4 Department presented to us at the pre-hearing workshop,  
5 which is Tulare County into southern California, the  
6 transportation allowance is 74. Again, transportation  
7 credit adjusted for our numbers is 37, which is a dollar  
8 eleven -- total cost to move milk from the Tulare area  
9 into Los Angeles and then from Los Angeles to, in this  
10 case, Riverside is a dollar eleven.

11 The Example No. 2, when you look at the  
12 transportation credit from Tulare to Riverside -- again,  
13 ours being -- the new one being 85 cents, the price  
14 differential being 27 cents -- the total cost to the pool  
15 is a dollar twelve. We compare this dollar twelve to the  
16 92 cents movement from ranch to plant and then plant to  
17 plant.

18 In the above examples, we are using our  
19 recommended changes, as I stated, to both the  
20 transportation allowances and credits. And since the  
21 heavy majority of CDI's milk movement is within the 109 to  
22 139 mile bracket, at least currently it is, there is a 20  
23 cent per hundredweight advantage to the producer pool  
24 revenue under Example No. 1 in that mileage bracket versus  
25 Example No. 2. And one of the additional documents the

1 Department gave after the pre-hearing workshop, if you  
2 would incorporate our requested changes, there still is a  
3 12 cent difference -- 12 cent advantage to move from ranch  
4 to plant, plant to plant, then going from plant to plant  
5 into Riverside with product. This is a sizable difference  
6 that can accommodate questions on what is the proper rate  
7 for comparison or that standardized milk is the ultimate  
8 product -- or that standardized milk is the ultimate  
9 product being delivered via the transportation credit.

10           The other recommended changes to transportation  
11 credits are simply cost related, continuing our past  
12 position of a slight disadvantage from Tulare County and a  
13 higher disincentive from Fresno and Kings Counties in  
14 movement to the Los Angeles area.

15           Our current hauling costs from Tipton to Los  
16 Angeles is a dollar nine and a half per hundredweight less  
17 the 27 cent differential, or 82 1/2 cents is our cost when  
18 we move milk out of the Tipton plant, versus a 76 cent  
19 recommended transportation credit from Tulare. So there  
20 is -- we've built in a factor of a disincentive from  
21 Tipton, which is the south Tulare County plant, and as you  
22 go further north that disincentive would increase.

23           Both transportation allowances and credits are  
24 important tools to assure an orderly marketing of milk  
25 within our State Pooling Plan and Stabilization and

1 Marketing Plans for market milk.

2           A couple of other notes I'd like to state that  
3 are not in my written testimony: There will be some  
4 discussion today on transportation credits on condensed.  
5 Our cooperative is -- it was not in support of placing  
6 transportation credits on condensed at the time that it  
7 was done several years ago. However, we can continue to  
8 state that, as we did at the last hearing, that there are  
9 some contractual obligations today that have been  
10 committed. You know, based on the fact they have a  
11 transportation credit, then I think it would be difficult  
12 to remove them at this time because of those factors.

13           There is one significant change occurring next  
14 year, however, is one of the major plants of supplying  
15 condensed skim to southern California out of Tulare County  
16 is closing. And so there would be less product at least  
17 unless they source it from further north or from out of  
18 state. But the closer location from Tulare County that's  
19 now supplying condensed skim into the L.A. Market will be  
20 closing next -- April of next year is what they're  
21 stating.

22           There's another alternate proposal today from  
23 Driftwood on raising the transportation credits from  
24 Tulare into Los Angeles. You will notice we are also  
25 requesting an increase in the transportation credits, but

1 not at the level that they're asking for because we still  
2 believe there should be a disincentive. And that would be  
3 the difference between our testimony and their testimony.

4           There's been other comments made in the  
5 pre-hearing workshop concerning the issue of  
6 transportation credits from L.A. on condensed skim. There  
7 isn't any movement that I'm aware of out of L.A. County on  
8 condensed skim that is getting transportation credits.  
9 It's only on standardized products and it's only to one  
10 plant, which is at Riverside. We have requested at  
11 previous hearings a transportation allowance -- excuse  
12 me -- credit from L.A. to L.A., and we were -- you know,  
13 the Hearing Panel chose not to grant that. We're not  
14 requesting that today. But there is no movement of  
15 condensed skim receiving credits within the L.A. County  
16 area other than Riverside County, and that's not condensed  
17 skim.

18           We hope that we have provided this hearing panel  
19 the justification for our recommendations and would like  
20 to request a post-hearing filing period to answer or  
21 clarify any questions. And timing is always an issue  
22 here. With what happened -- what's been happening with  
23 the oil price going up to 75 dollars per -- you know,  
24 we're going to probably be looking at further increases in  
25 transportation costs within the next week or two.

1 However, we can't project those in advance, and so we  
2 certainly encourage the Department to look, you know, at  
3 our requested amounts. They are cost justified. By the  
4 time we get them in effect, they probably will be outdated  
5 because we know our costs are going up. And, again, we  
6 want to emphasize a close look of the mileage brackets  
7 within southern California because we believe they -- you  
8 know, they really need to be changed to address the milk  
9 movement that's occurring there.

10 Thank you for granting this hearing and allowing  
11 CDI to testify.

12 And I'm glad to answer any questions.

13 HEARING OFFICER AYNES: Do you wish to submit  
14 this document as an exhibit?

15 MR. KORSMEIER: Yes, sir.

16 HEARING OFFICER AYNES: This will be identified  
17 as Exhibit No. 44.

18 (Thereupon the above referenced document  
19 was marked by the Hearing Officer as  
20 Exhibit 44.)

21 HEARING OFFICER AYNES: Are there panel  
22 questions?

23 AGRICULTURE ECONOMIST GOSSARD: Mr. Korsmeier, in  
24 your proposal for transportation allowances into southern  
25 California, since your petition in the 89 to 109 mile



1 bracket you had a 6-cent increase in your testimony today  
2 as opposed to somewhat smaller increases for the other  
3 distances. Was there any particular reason that there was  
4 a larger increase in the 89-to-109 bracket?

5 MR. KORSMEIER: Yes, Mr. Gossard, it was to  
6 address the situation we have in the San Bernardino County  
7 area. Again, by our request of breaking those counties  
8 out separately and wanting to at least protect the  
9 producers in that area to the extent of any cost over and  
10 above 30 cents a hundredweight, which we believe is an  
11 average transportation cost that producers are absorbing  
12 today for local hauls, by our research finding that those  
13 producers were paying 68 cents a hundredweight, and less  
14 the 30 cents as we said in our testimony, that that's  
15 where the justification came from raising that particular  
16 bracket a little bit more than the other brackets was that  
17 movement out of San Bernardino County.

18 AGRICULTURE ECONOMIST GOSSARD: And on the  
19 over-139-mile bracket at 74 cents, what's the basis for  
20 establishing the 74 cents?

21 MR. KORSMEIER: That was based on our costs  
22 that -- of Kings County Truck Lines and that -- you know,  
23 that we're moving milk into that area with some -- with  
24 some disincentive.

25 AGRICULTURE ECONOMIST GOSSARD: In your testimony

1 you felt as regards transportation allowances there were  
2 two major concerns you had. One was with the mileage  
3 brackets as they currently exist as the -- and then your  
4 proposal -- the other was with having separate brackets  
5 for San Bernardino County.

6 Which of those two concerns is the greatest for  
7 you?

8 MR. KORSMEIER: It would be the mileage brackets,  
9 not the San Bernardino County. But, again, Mr. Gossard,  
10 the justification there is the -- most of the producers in  
11 that high desert, that Barstow area, are CDI producers.  
12 And you might be questionable that we're actually  
13 testifying to reduce their transportation allowance. But  
14 our Board of Directors has difficulty in a group of  
15 producers that have either a negative haul or no haul when  
16 the rest of them have, you know, some local haul. So  
17 that's why we continue to try to zero in on that.

18 And if you noticed from the past hearings, we've  
19 tried a little -- you know, we had a different approach.  
20 This time we're breaking San Bernardino and Riverside out.  
21 But when you look at the movement within that southern  
22 California market, that the mileage changes that we're  
23 asking for are more significant to us than the San  
24 Bernardino issue.

25 AGRICULTURE ECONOMIST GOSSARD: Turning to the

1 issue of transportation credits, the bottom of page 5.

2 Your example -- this is for 3587 milk, I take it?

3 MR. KORSMEIER: Yes, it is.

4 AGRICULTURE ECONOMIST GOSSARD: Your example  
5 shows from Kern County an allowance of 55 cents and then  
6 an additional 37 cents for the transportation credit, for  
7 a total of 92 cents. Now, that's for one particular  
8 processor who's taking tailored products. But isn't it  
9 true that their competitors in southern California would  
10 only be getting a 55 cent allowance to attract milk  
11 directly from a ranch? So doesn't that 37 cents give them  
12 a competitive advantage over their competitors?

13 MR. KORSMEIER: I would -- I think that there  
14 will be individuals here testifying today to maybe clarify  
15 that. But my response would be that I think that  
16 that's -- that it's not an advantage because there's a  
17 transportation cost to move milk out of our Artesia plant  
18 to Riverside that is in excess of that 37 cents. They're  
19 actually having to absorb some additional freight costs.  
20 Now, this is over and above any standardization costs or  
21 anything else that we -- you know, we apply to that sale.

22 I think today that hauling costs from Artesia to  
23 Riverside is 51 cents a hundredweight. And so that  
24 processor is absorbing a 14-cent-a-hundredweight cost in  
25 hauling. So this -- the credit that we're requesting does

1 not cover a hundred percent of the cost of that haul.

2 AGRICULTURE ECONOMIST GOSSARD: At the end of  
3 your testimony when you went off your prepared statement,  
4 I believe you said that you were not aware of any  
5 condensed skim moving from an L.A. plant and getting  
6 credit; is that correct?

7 MR. KORSMEIER: Any condensed skim from an L.A.  
8 plant to an L.A. plant, yes.

9 AGRICULTURE ECONOMIST GOSSARD: Well, okay. An  
10 L.A. plant to an L.A. plant is ineligible for credits?

11 MR. KORSMEIER: Right. Which we had requested at  
12 one of the previous hearings. But there had been  
13 discussion amongst industry people, Mr. Gossard, that  
14 there was -- the concern was that there were -- you know,  
15 condensed skim was, you know, getting transportation  
16 credit in southern California, albeit not even L.A.  
17 County, but Riverside, San Bernardino, any of the others.  
18 I don't believe there's any transportation credit being  
19 applied to condensed skim movement in southern California.

20 AGRICULTURE ECONOMIST GOSSARD: All right. But  
21 there could be transportation credits for some condensed  
22 skim for organizations other than your own, is this  
23 correct?

24 MR. KORSMEIER: That's correct.

25 AGRICULTURE ECONOMIST GOSSARD: Okay. Finally,

1 you'd made reference to the prior hearing several times.  
2 And one of the issues that the Panel brought up at the  
3 last hearing was the basis for payment for credits and  
4 allowances. It's currently in dollars per hundredweight.  
5 The Panel recommended reviewing the concept replacing  
6 dollars per hundredweight basis to a dollars per  
7 solids-not-fat basis. Had you given any thought to that  
8 concept?

9 MR. KORSMEIER: We haven't studied it to the  
10 degree that we need to before we would recommend any  
11 changes, no, sir.

12 AGRICULTURE ECONOMIST GOSSARD: Thank you very  
13 much.

14 No further questions.

15 HEARING OFFICER AYNES: Are there further Panel  
16 questions?

17 All right. Next would be the alternative  
18 petitions. Representatives of Driftwood Dairy, Western  
19 United Dairywomen, Security Milk Producers, and Dairy  
20 Farmers of America will now receive 30 minutes to each  
21 present their alternative petitions.

22 Testimony will be received in the following  
23 order: Driftwood Dairy, Western United Dairywomen, Security  
24 Milk Producers, and Dairy Farmers of America.

25 And would the representative from Driftwood

1 Dairy -- would you state your name and spell your last  
2 name for the record.

3 All right. Do you wish to submit this document  
4 as an exhibit?

5 Okay. That will be identified as Exhibit No. 45.

6 (Thereupon the above referenced document  
7 was marked by the Hearing Officer as  
8 Exhibit 45.)

9 MR. DOLAN: My name is James Dolan D-o-l-a-n.

10 HEARING OFFICER AYNES: Do you swear or affirm to  
11 tell the truth and nothing but the truth?

12 MR. DOLAN: I do.

13 HEARING OFFICER AYNES: You may proceed.

14 MR. DOLAN: Mr. Hearing Officer and Members of  
15 the Board Panel. My name is James Dolan and I represent  
16 Driftwood Dairy in El Monte, California. We historically  
17 purchased a good percentage of our milk from the southern  
18 San Gabriel -- southern San Joaquin Valley.

19 In the past the state has maintained a  
20 disincentive to buy milk plant to plant from the South  
21 Valley. The Chino basin milk supply is decreasing  
22 drastically while overall demand increases. Approximately  
23 80 percent of the cows that were milked in the area during  
24 its prime have moved elsewhere. Also, there's a large  
25 local cheese plant that can absorb most of milk made

1 available to it, production in the southern California  
2 basin is continuing to decline at an ever-increasing rate.

3           Studies have been made that shows that  
4 plant-to-plant movement from South Valley to southern  
5 California is just as efficient, if not more so, than  
6 ranch to plant from the Valley to southern California. It  
7 allows you to move milk components like skim needed for  
8 the market without having to haul all the unwanted fat.

9           We purchase our South Valley milk in Tulare at  
10 South Valley prices and must be able to move it to  
11 southern California at no disincentive if we are to  
12 continue to be a competitive viable member of the southern  
13 California supply chain.

14           The current system does not do that. The haul  
15 rate from Tulare to our plant currently is a dollar  
16 seventeen and three-quarter cents a hundredweight and the  
17 transportation credit is only 69 cents and the area  
18 differential was 27 cents. We cannot compete efficiently  
19 with the 19 1/4 cent per hundredweight shortfall. We came  
20 out of the last hearing with a 10 1/4 cent shortfall, and  
21 it has continually increased. We request that the credit  
22 be increased to 21 3/4 cents to 90.75 cents, which will  
23 leave us expense neutral for local milk.

24           We feel the pool is responsible to see that milk  
25 moves to the fluid market in a manner that allows equal

1 raw product costs under equal terms. Increasing  
2 transportation credit to eliminate disincentives to move  
3 southern California -- milk into southern California will  
4 help insure an adequate and timely supply of milk for the  
5 southern California fluid market.

6 Thank you.

7 HEARING OFFICER AYNES: Are there Panel  
8 questions?

9 Thank you for your testimony.

10 MR. DOLAN: Thank you.

11 AGRICULTURE ECONOMIST GOSSARD: Mr. Hearing  
12 Officer, did you enter his document as a record?

13 HEARING OFFICER AYNES: That was No. 45 --  
14 entered as Exhibit No. 45.

15 Next will be Western United Dairymen.

16 Do you wish to submit this document as an  
17 exhibit?

18 MS. LaMENDOLA: Yes, please.

19 HEARING OFFICER AYNES: This will be admitted as  
20 Exhibit No. 46.

21 (Thereupon the above-referenced document  
22 was marked by the Hearing Officer as  
23 Exhibit 46.)

24 HEARING OFFICER AYNES: Would you state your name  
25 and spell your last name for the record.



1 MS. LaMENDOLA: Tiffany LaMendola

2 L-a-M-e-n-d-o-l-a.

3 HEARING OFFICER AYNES: Do you swear or affirm to  
4 tell the truth and nothing but the truth?

5 MS. LaMENDOLA: I do.

6 HEARING OFFICER AYNES: Please proceed.

7 MS. LaMENDOLA: Mr. Hearing Officer and members  
8 of the Hearing Panel. My name is Tiffany LaMendola. I'm  
9 the Director of Economic analysis for Western United  
10 Dairymen. Our association is the largest dairy producer  
11 trade association in California, representing  
12 approximately 1100 of the state's dairy families. We are  
13 a grass-roots organization headquartered in Modesto,  
14 California. An elected Board of Directors governs our  
15 policy. The Board of Directors met May 19th, 2006, and  
16 June 16th to approve the position I will present here  
17 today.

18 Our testimony for this hearing is very similar to  
19 our prior testimony for the January 2006 hearing. Though  
20 we are not privy the many of the dynamics surrounding milk  
21 movement, we have done our best to address the issues that  
22 were not resolved or were created as a result of the last  
23 hearing.

24 The current system: When the pooling system was  
25 implemented in California contractual agreements between

1 producers and processors were eliminated and incentives to  
2 ship to a fluid plant, likely a longer distance, were  
3 removed. Producers made the commitment to assure supplies  
4 to the Class 1 market in exchange for the benefit of all  
5 producers sharing in the revenues from the higher valued  
6 Class 1 sales.

7           Thirty-seven years have passed since the  
8 implementation of the pooling system. Many things have  
9 changed and some dairymen now in business never  
10 experienced the pre-pooling climate. This has led to the  
11 situation in which the need for a statewide pooling system  
12 that distributes milk sales revenues equitably among  
13 producers is not evident to some.

14           Many producers look at their own hauling and fuel  
15 costs and wonder why they should also be required to fund  
16 transportation incentives. Transportation costs to  
17 dairymen have increased in step with those of processing  
18 plants, yet there's no way for many producers to recoup  
19 coop the added expenses. This is a hard concern to  
20 address. Those producers in support of funding the  
21 transportation incentive system would likely offer the  
22 following points:

23           1. Contrary to the belief of some,  
24 transportation allowances are paid to producers, not  
25 plants, supplying the Class 1 market. The added costs

1 incurred to ship to a fluid plant is somewhat offset by  
2 the allowance and is returned to the producer either  
3 through their cooperative or directly in the milk  
4 statement if they're an independent shipper. The revenues  
5 from the sale of those producers' milk to the Class 1  
6 markets are shared equally by all producers through the  
7 pool. Allowances on ranch-to-plant shipments constitute  
8 the largest share of the cost to the pool from the  
9 transportation system. The use of transportation credits  
10 on plant-to-plant shipments has declined rapidly.

11           2. The system is not perfect. However, it  
12 serves the function of helping to maintain California's  
13 Class 1 markets and returning those dollars to the pool.  
14 Even though Class 1 utilization in the state has declined,  
15 it is still in a producer's best financial interest to  
16 protect the Class 1 market. According to Department  
17 figures, Class 1 alone returns nearly ten times the cost  
18 of the transportation system of the pool.

19           3. Producers who service the Class 1 market  
20 should be rewarded. Without incentive to ship to the more  
21 distant fluid plants, supplies available to the Class 1  
22 market would likely dwindle. Processors would be forced  
23 to pay larger over-order premiums to attract the milk or  
24 would likely opt to obtain milk from out-of-state sources  
25 or relocate outside of California. The rational manager

1 will do whatever costs his plant the least amount of  
2 money.

3           Though there is support and rationale to maintain  
4 the current transportation system, upon review of the  
5 materials released by the Department in preparation for  
6 this hearing, our Board of Directors raised several  
7 concerns. It is apparent there are flaws in the current  
8 milk movement system that need to be addressed. However,  
9 it is also apparent there are no easy solutions.

10           Dynamic changes continue to evolve within the  
11 state. While this hearing does not deal with major  
12 changes, it is becoming clear that at some point the  
13 industry may need to seriously consider how we can adapt  
14 the system and meet current and impending challenges. For  
15 instance, evidence showed that southern California milk  
16 supply continues to decline. The cost of the  
17 transportation incentive program has surpassed 2 million  
18 in recent months, a cost far in excess of what anyone  
19 would like to see. At the same time that southern  
20 California milk supplies are declining and more milk is  
21 being shipped greater distances, there is a great deal of  
22 local southern California milk used for non-fluid  
23 purposes, such as cheese. As availability of milk in  
24 southern California deteriorates, how will we continue to  
25 address the need to supply the Class 1 market yet minimize

1 cost to the pool?

2 Our board agrees with and continues to support  
3 guidelines set forth by the Department with respect to  
4 setting transportation incentives. First, producers who  
5 serve the Class 1 market ought to be rewarded; two, the  
6 closest milk to the market ought to move first; and,  
7 three, a regulated system ought to attempt to minimize  
8 costs to the pool.

9 We strongly encourage the Department to stay  
10 committed to these basic tenets in their review of the  
11 proposals at hand and in their recommendations to the  
12 Secretary.

13 We agree with basic guiding principle that has  
14 historically been used: Through transportation  
15 allowances, shippers should be made indifferent when  
16 choosing to ship the milk locally or to the more distant,  
17 and presumably higher usage, plant. We also agree with  
18 the Department that a shortfall should continue to exist  
19 in the structure of any area receiving transportation  
20 allowances to encourage the closest milk to move first.

21 Western United's Alternative Proposal:

22 Our alternative proposal calls for the  
23 elimination of transportation credits for condensed skim.  
24 The movement of condensed skim into southern California  
25 has undergone changes in the last several years. Using

1 Department data, appropriate credit rates and  
2 differentials, one can estimate the pounds of condensed  
3 skim moved between various regions during the different  
4 time periods. While a great deal of condensed skim was  
5 once supplied to southern California from the south San  
6 Joaquin Valley, it appears that this is no longer the  
7 case. Data indicates that nearly all the condensed skim  
8 demanded from southern California is now supplied from  
9 within that region. It should be noted that this change  
10 occurred even with a condensed skim credit available to  
11 move the product from the south San Joaquin Valley.

12           The Department released Figure 106 at the  
13 pre-hearing workshop. It compares to cost to the pool of  
14 moving condensed skim via transportation credits to moving  
15 a comparable amount of ranch milk via transportation  
16 allowances to southern California. At first blush, this  
17 figure seems to make the argument that credits for  
18 condensed skim should not be eliminated because it is less  
19 costly to the pool to move condensed skim via credits than  
20 moving a greater amount of ranch milk via allowances.  
21 However, while we do not question the accuracy of this  
22 figure, we do feel that it does not represent options that  
23 are currently available. Recall the current supply  
24 situation for condensed skim in southern California. It's  
25 not being supplied by the south San Joaquin Valley.

1 Rather it is being supplied from within southern  
2 California. The ranch milk is already being moved to  
3 southern California and then subsequently manufactured  
4 into condensed skim.

5 Our proposal does not change the competitive  
6 situation already in place. Our proposal does not result  
7 in a shift of condensed skim being supplied by, say,  
8 Tulare to being supplied from within southern California.  
9 Even with credits available, not to mention the  
10 differential to plants in southern San Joaquin Valley, the  
11 change has already taken place. Figure 106, Tulare to  
12 southern California, depicts an option that is proven  
13 unsustainable for reasons we are not privy to. Likewise,  
14 in figure 206, Kern to southern California, we are unaware  
15 of any movement of condensed skim from Kern County to  
16 southern California and transportation credits are not  
17 available.

18 So given the current dynamics, how do we follow  
19 the basic tenets outlined above, namely, minimizing costs  
20 to the pool? Clearly, eliminating the credit for  
21 condensed skim is an easy answer. Given that producers  
22 are already funding the transportation of ranch milk to  
23 southern California, they should not also be required to  
24 fund the transportation of a manufactured product plant to  
25 plant in southern California. In fact, data from the

1 Department indicates there is currently some milk that  
2 receives transportation allowance and then a  
3 transportation credit, namely on condensed skim supplied  
4 from Los Angeles. This is beyond the current intent of  
5 the transportation incentive system developed in  
6 California, increases the cost to the pool, and was even a  
7 concern of the Department in the last Hearing Panel  
8 report.

9           The Hearing Panel report from the January 2006  
10 transportation hearing notes that, quote, it is  
11 inefficient for the milk movement system to provide  
12 transportation allowances for ranch-to-plant shipments  
13 when the intermediate usage is condensed skim, end quote.  
14 They go on to note that it is the ranch-to-plant  
15 allowances that are the real problem, but they also  
16 explain that, quote, lowering the allowances to address  
17 this condensed skim issue would however result in  
18 disruption of milk use for fluid purposes, end quote.

19           It seems as though the Department chose to reduce  
20 the transportation credit for milk and condensed skim  
21 within southern California. The apparent problems created  
22 by this change are addressed later. It seems that the  
23 elimination of credits for condensed skim may have been a  
24 less disruptive first step and would not have had any  
25 detrimental impacts on the movement of standardized milk



1 in that area.

2 In addition, and to address the condensed skim  
3 supplied to the Bay Area that are eligible for credits, it  
4 must be recognized that producers already fund a  
5 fortification allowance on condensed skim used for  
6 fortification purposes. In fact, the receiving plant that  
7 purchases condensed skim for fortification receives a  
8 credit from the pool of 9.8 cents per pound of solid  
9 nonfat. According to the May 2006 pool report, 5.8  
10 million pounds of solid nonfat were eligible for the  
11 condensed allowance. Using the Department's estimation of  
12 31.6 percent solid nonfat test in condensed skim, the  
13 solid nonfat pounds equate to 18.4 million pounds of  
14 condensed skim per month. Over the 12 months this adds up  
15 to over 220 million pounds of condensed skim used for  
16 fortification purposes. Given that during the period  
17 January '05 through April '06 a monthly average of 4.5  
18 million pounds of condensed skim was eligible for  
19 transportation credits, one can assume that a great deal  
20 of that product also received a condensed fortification  
21 allowance.

22 Producers should not be responsible for moving a  
23 manufactured product plant to plant that is already  
24 subsidized through fortification allowances. The goal of  
25 assuring supply to the Class 1 market is sufficiently

1 provided through transportation allowances and  
2 transportation credits on milk.

3           In the last Hearing Panel report concern was  
4 raised over the declining share of California-supplied  
5 condensed skim. It declined from 90.9 percent share to an  
6 84 percent from November '04 to December '05 was cited.  
7 From the data available to us prior to finalizing our  
8 testimony, we noticed an increase in the average monthly  
9 pounds of condensed skim eligible for transportation  
10 credits. The monthly averages are in the table below.

11           This information makes it appear as though the  
12 average monthly volume of condensed skim eligible for  
13 credits has increased by nearly one million pounds from  
14 the most recent period when compared to November '03 to  
15 October '04 when the credits for condensed skim were first  
16 implemented. As we understand, condensed skim supplied  
17 from out-of-state sources is not eligible for  
18 transportation credits. So given the increase in  
19 condensed skim supply from California noted in the table  
20 above, coupled with a declining share in total condensed  
21 skim supplied to southern California, we can only conclude  
22 that condensed skim supplied from out of state has grown  
23 more than California-supplied condensed skim. This is  
24 based on the fact that credits on Bay Area bound condensed  
25 skim has remained static.

1           Though we are unable to get specific data before  
2 finalizing our testimony, if we are correct that  
3 out-of-state sourced condensed skim has increased, then we  
4 must ask why. Are there competitive situations in place  
5 that supersede the benefit that credits for condensed skim  
6 provide? Does providing credits on condensed skim really  
7 work to capture those sales for California suppliers or is  
8 it just costing the pool money? We really don't know, but  
9 we ask the Department to consider these questions in their  
10 deliberations.

11           We urge the Department to eliminate the  
12 transportation credit for condensed skim. Its existence,  
13 even coupled with the differential, could not maintain  
14 what the Department has shown as a least costly  
15 plant-to-plant movement of condensed skim. Given the  
16 current dynamics in the industry, if the Department  
17 chooses to follow their basic tenets -- tenet of reducing  
18 costs to the pool, then credits on condensed skim will be  
19 eliminated. Clearly, the tangible savings offset any  
20 potential costs to the pool.

21           CDI Petition:

22           We support the transportation allowance bracket  
23 and rate adjustments requested by CDI in their petition  
24 dated May 2nd, 2006. To the best of our knowledge, the  
25 requested changes are cost justified and necessary to

1 maintain an adequate supply of milk to the Class 1  
2 markets.

3           We are supportive of CDI's recommended changes to  
4 the southern California supply counties and brackets. We  
5 understand the changes aim to encourage milk to move to  
6 Class 1 markets rather than local manufacturing plants.  
7 Apparently, three supply regions to the southern  
8 California fluid market are of particular concern: South  
9 Kern County milk, Barstow milk and San Diego milk.  
10 Specifically, the allowances currently available to those  
11 areas have made it attractive for producers in those areas  
12 to ship to their local cheese plant rather than continue  
13 to supply the more distant fluid market.

14           We will let CDI provide testimony as to the exact  
15 competitive issues that have resulted. We do, however,  
16 understand that it is important that this milk continue to  
17 supply the Class 1 market. In its absence, milk from  
18 further distances -- northern Kern County and Tulare  
19 County -- will move at a greater cost to the pool.

20           Also, the changes requested by CDI deal with  
21 certain areas in San Bernardino County being  
22 overcompensated for their hauling costs through  
23 transportation allowances. Under no circumstances should  
24 producers make money off transportation allowances. This  
25 is not the purpose of the transportation allowances and

1 unnecessarily increases costs to the pool.

2           We also agree with CDI's proposal for the  
3 furthest-out brackets in the San Diego receiving area.  
4 According to the Department, nearly all the milk moved  
5 with transportation allowances is less than 100 miles from  
6 the qualifying plant. There is no reason for larger rates  
7 for further out brackets if the milk from those areas is  
8 not needed to sufficiently supply the one processing plant  
9 located in San Diego County. The Hearing Panel report  
10 from the last hearing suggests a potential need for  
11 further out milk may exist at some point in the future.  
12 However, that is not yet the case. An increase in the  
13 rate can be later made if conditions warrant.

14           We are appreciative of the Hearing Panel's  
15 attempt after the last hearing to both recognize increased  
16 hauling costs for the furthest-out bracket into southern  
17 California but also attempt to minimize costs to the pool.  
18 They recommended the use of a weighted average of the  
19 distant less local haul in Kern and Tulare county, with no  
20 shortfall for Kern County and a shortfall for Tulare  
21 County. Given the larger rates for this bracket proposed  
22 by CDI, Security and DFA, we can assume there is a similar  
23 observation on the part of the processors that the current  
24 65 cent allowance is not sufficient. We are hopeful that  
25 testimony will be provided to explain the current

1 situation, as our organization is not involved in milk  
2 movement decisions. We do, however, reiterate our support  
3 of the basic tenets of moving the closest milk first and  
4 reducing costs to the pool.

5           We recognize that CDI's proposal today may  
6 include increased allowance rates over those contained in  
7 their original petition to reflect increased diesel  
8 prices. At the last hearing our board supported cost  
9 justified increases to transportation allowances. They  
10 recognized the increases in hauling costs that had  
11 occurred since the last transportation hearing in 2004.  
12 However, our board cannot support another rate increase at  
13 this time. The last increases to the transportation  
14 allowances were effective April 2006, just three months  
15 ago. Since the last hearing producers have experienced a  
16 rapid deterioration in milk prices coupled with increased  
17 input costs. The latest hauling cost figures released by  
18 the Department are dated August 2005. Though diesel -- a  
19 large portion of hauling costs -- prices have fluctuated,  
20 it's unclear to us the exact deviation from those  
21 experienced in August 2005. In looking at the diesel  
22 price data provided by the Department in Figure 2, it is  
23 apparent that current diesel prices are similar, at least  
24 within a range, to those in August 2005. We realize that  
25 other components of hauling costs have likely changed, but

1 we don't know exactly what impact they've had on current  
2 hauling rates. Given that producers are currently under  
3 extreme financial stress, we cannot take the risk of  
4 taking on additional costs to the pool without access to  
5 complete hauling data.

6           With respect to transportation credits on milk,  
7 excluding condensed skim, our board supported cost  
8 justified increases to transportation credits at the last  
9 hearing insomuch as the resulting credits did not cost the  
10 pool more money than moving the equivalent amount of milk  
11 via allowances.

12           Data presented by the Department in Figure 101  
13 and 102 indicates that given the current rates and  
14 differentials, it is still more cost effective to move  
15 milk via allowances rather than credits. Likewise, the  
16 combination of allowances and credits were even more  
17 costly to the pool. However, Figure 201, which shows from  
18 Kern and Tulare to southern California, does show a  
19 savings from the allowance-plus-credit system over the  
20 cost of credits alone. However, the allowance plus  
21 credits still exceed the cost of only allowances. Under  
22 the CDI proposal depicted in Figure 202, a similar cost  
23 analysis is at play with allowances being the least costly  
24 method to the pool of moving milk to southern California.  
25 Of course, if the receiving plant in southern California

1 can only accept standardized milk, then the dynamics  
2 change. Here, ranch ranch-to-plant milk may not be an  
3 option. We are mindful that this is a situation at play  
4 and, therefore, the allowances plus credits may be the  
5 least costly alternative. We are hopeful that the plants  
6 supplying these accounts will provide more details in  
7 their testimony.

8           In the last Hearing Panel report, a noted goal  
9 was to establish a level playing field to those plants  
10 that have a combination of both allowances and credits to  
11 those that have only credits. As a result, the panel  
12 recommended some changes to the credit system. Apparently  
13 one of the changes, notably the reduction in the credit  
14 within southern California, fostered a competitive  
15 situation that has made it difficult for CDI to supply one  
16 of their accounts in Riverside within the same economic  
17 conditions that were at play when the larger credit was  
18 available. They have explained that the solution to their  
19 problem would result in either the potential loss of the  
20 account to out-of-state sources or the need to move milk  
21 from further distances to supply the account, at a  
22 potential increase cost to the pool. We are not privy to  
23 the competitive situation or specific details involved  
24 here and will leave it to CDI to provide testimony to  
25 these points.



1           Our board, however, is aware of the potential  
2 threat of losing valuable Class 1 sales to out-of-state  
3 sources. This is an outcome they do not want to see  
4 materialize. Luckily, for 2005 and for the first five  
5 months of 2006, there have not been any year-over-year  
6 increases in out-of-state shipments in to California. We  
7 have been told that over the past couple of years  
8 California processors were successful in acquiring some  
9 Class 1 contracts. Even so, according to Department data,  
10 15 percent of our fluid milk is supplied from out-of-state  
11 sources. Unfortunately, this milk is not pooled and the  
12 loss of the Class 1 revenue associated with this milk  
13 results in a direct reduction in producer income. Any  
14 further loss in Class 1 sales to out-of-state suppliers  
15 should be avoided.

16           We do not support Driftwood Dairy's alternative  
17 proposal. The increase proposed by Driftwood Dairy far  
18 exceeds the transportation credit established as a result  
19 of the recent transportation hearing. As a result of the  
20 last hearing, the credit was increased by 7 cents a  
21 hundredweight. We cannot support another 10.25 cent  
22 increase. We imagine a credit this large would completely  
23 eliminate the historic shortfall as well as greatly alter  
24 the relationships between allowances and credits. The  
25 proposed increase does not appear to be cost justified and

1 greatly exceeds the level of 69 cent recently established  
2 by the Department.

3           An additional point worth noting: According to  
4 the Department, historically transportation -- quote,  
5 transportation credits offset some of the cost of hauling  
6 milk assigned to Class 1 usage from plants in designated  
7 supply counties to plants in designated deficit counties,  
8 end quote. We know standardized milk moved plant to plant  
9 via transportation credits likely demand a premium in the  
10 marketplace. Should the Department decide to make no  
11 adjustments to the current credit rates, this premium,  
12 which is not pooled, can be used by processors toward the  
13 cost of hauling standardized product plant to plant.

14           We do not support Security's alternative  
15 proposal. The requested substantial increase in  
16 transportation allowances for the furthest-out brackets  
17 supplying southern California goes against the basic  
18 principle of encouraging the closest milk to move first.  
19 The requested increases are larger than those proposed by  
20 CDI and run the risk of costing the pool unnecessary  
21 dollars. A shortfall larger than that proposed by  
22 Security in this bracket should be maintained.

23           And, finally, we cannot support the allowances  
24 increases requested by DFA at this time. Our reasoning  
25 was outlined above in our discussion on the CDI allowance

1 proposal. In addition, the proposed rates are larger than  
2 those contained in the CDI petition.

3 We thank you for the opportunity to testify and  
4 request the option to submit a post-hearing brief.

5 HEARING OFFICER AYNES: Does the panel have  
6 questions?

7 Thank you for your testimony.

8 Next would be Security Milk Producers.

9 Do you wish to submit this document as an  
10 exhibit?

11 MR. PERKINS: Yes, I do.

12 HEARING OFFICER AYNES: Your document is admitted  
13 as Exhibit No. 47.

14 (Thereupon the above referenced document was  
15 marked by the Hearing Officer as  
16 Exhibit 47.)

17 HEARING OFFICER AYNES: Would you state your name  
18 and spell your last name for the record.

19 MR. PERKINS: Hank Perkins P-e-r-k-i-n-s.

20 HEARING OFFICER AYNES: Do you swear or affirm to  
21 tell the truth and nothing but the truth?

22 MR. PERKINS: I do.

23 HEARING OFFICER AYNES: You may proceed.

24 MR. PERKINS: Mr. Hearing Officer, members of the  
25 Panel. My name's Hank Perkins and I represent Security

1 Milk Producers Association, a cooperative of dairymen  
2 serving the Class 1 market in southern California. The  
3 Board of Directors of SMPA have reviewed and approved this  
4 testimony.

5           We would like to thank the Department for calling  
6 this hearing so quickly to address milk movement  
7 incentives.

8           Our proposal deals solely with transportation  
9 allowances into the southern California receiving area.  
10 After further review, we altered our request for the two  
11 highest mileage brackets, lowering them by 5 cents and 6  
12 cents a hundredweight. As evidenced by the diesel fuel  
13 graph presented by the workshop -- presented at the  
14 workshop, fuel prices continue to rise. Since January 1,  
15 2006, our haul rate from Tulare to Los Angeles has risen  
16 by 9 cents per hundredweight. This increase is 100  
17 percent attributable to the fuel surcharges. We utilize  
18 three independent freight companies to haul milk from the  
19 Tulare area into the Los Angeles basin. All three have a  
20 base rate of 90 cents a hundredweight and impose a fuel  
21 surcharge on top of that rate. As of June 23rd, 2006, the  
22 surcharge was 28 percent, giving us an effective rate of a  
23 dollar fifteen a hundredweight. Subtracting a local haul  
24 rate of 30 cents and our proposed allowance of 80 cents,  
25 we are left with a 5-cent shortfall as is customary with

1 the northernmost milk. We have attached freight bills  
2 corroborating these rates.

3           Hauling rates from Kern County into Los  
4 Angeles -- into the Los Angeles area are 70 cents a  
5 hundredweight plus a 24 percent fuel surcharge. The total  
6 rate is therefore 87 cents. And after subtracting the  
7 local haul, it is 57 cents. We are therefore asking the  
8 allowance -- asking that the allowance for the over 109  
9 through 139 miles bracket be raised to 57 cents per  
10 hundredweight. Invoices showing these rates are attached  
11 to our written statement.

12           California Dairies, Inc., has requested changes  
13 to the mileage brackets for the southern California  
14 receiving area. SMPA has no objections to the new  
15 brackets proposed by CDI.

16           Although not included in any of the proposals  
17 today, SMPA is interested in the concept of a fuel  
18 adjuster in the transportation allowance system. Such a  
19 program would address the changes in fuel prices in a  
20 timelier manner and alleviate the need for more frequent  
21 hearings on this subject. We ask that the Department  
22 carefully consider a fuel indexing plan.

23           The specific language of our requested changes is  
24 as follows:

25           Pooling plan for market milk, Section 921.1(e):

1           For plants located in southern California  
2   receiving are which shall consist of the counties of Los  
3   Angeles, Orange, Riverside and Ventura:

4           From 0 through 89 it's 11 cents per  
5   hundredweight; over 89 through 109 is 32 cents per  
6   hundredweight; over 109 through 139, 57 cents per  
7   hundredweight; and over 139, 80 per hundredweight.

8           On behalf of the Board of Directors and the  
9   members of Security Milk Producers Association, thank you  
10   for the opportunity to present our testimony today. And  
11   we would like the opportunity -- the option to submit a  
12   post-hearing brief.

13           HEARING OFFICER AYNES: Does the Panel have  
14   questions?

15           Thank you for your testimony.

16           Next will be Dairy Farmers of America.

17           Do you wish to submit this document as an  
18   exhibit?

19           MR. STUEVE: Yes.

20           HEARING OFFICER AYNES: Okay. Your document is  
21   admitted as Exhibit No. 48.

22           (Thereupon the above referenced document was  
23   marked by the Hearing Officer as  
24   Exhibit 48.)

25           HEARING OFFICER AYNES: Would you state your name

1 and spell your last name for the record please.

2 MR. STUEVE: My name is Gary Stueve S-t-u-e-v-e.

3 HEARING OFFICER AYNES: Do you swear or affirm to  
4 tell the truth and nothing but the truth?

5 MR. STUEVE: I do.

6 HEARING OFFICER AYNES: Please proceed.

7 MR. STUEVE: Mr. Hearing Officer and members of  
8 the Hearing Panel. Thank you for the opportunity to  
9 testify here today. My name is Gary Stueve. I'm Vice  
10 President of Fluid Milk Operations for the Western Area  
11 Council Dairy Farmers of America. We currently market the  
12 milk of 300 member-producers in California as well as the  
13 milk from nearly 100 non-members. We market nearly  
14 one-fourth of our milk to non-Class 4 plants, with the  
15 majority of the remaining volume going to Class 4b cheese  
16 plants. Because nearly one-fourth of our milk enters  
17 non-Class 4 plants and qualifies for transportation  
18 allowances, we have submitted an alternative proposal  
19 dealing specifically with transportation allowances. Our  
20 testimony deals primarily with necessary adjustments due  
21 to changes in diesel fuel prices. We have also  
22 experienced a broad general freight increase,  
23 approximately 3.9 percent, since the date of the last  
24 hearing.

25 The DFA Western Area Council Board of Directors

1 in a meeting on June 26th, 2006, has approved our proposal  
2 and resulting changes to the pooling plan. I appreciate  
3 the opportunity today to provide comments as well as an  
4 explanation or alternative proposal.

5         The volatility of fuel prices was well documented  
6 and roundly discussed at the previous hearing. And this  
7 volatility has continued through the first six months of  
8 the year. Although fuel prices have declined modestly in  
9 the past few weeks, diesel fuel as listed on the  
10 Department of Energy website is now 38.6 cents per gallon  
11 higher now than on January 31st, 2006, the date of that  
12 last hearing. In early may diesel fuel was 51 cents  
13 higher than January 31st.

14         We have provided in our exhibits the backup for  
15 the changes we feel are necessary and justified for four  
16 specific receiving areas. We also did not make any  
17 changes from when we submitted our alternative proposal to  
18 today.

19         In the Bay Area, Sacramento and North Bay  
20 receiving areas our proposal calls for primarily  
21 fuel-related increases and correlates with the support  
22 documents we have provided, including a listing of fuel  
23 prices from the DOE website.

24         In southern California our proposal calls for a  
25 combination of fuel-related increases and mileage bracket



1 adjustments. The mileage brackets established as a result  
2 of the last hearing have created a problem in the South  
3 valley whereby at least one of our producers now only  
4 qualifies for a 20-cent transportation allowance to  
5 southern California, while the actual freight cost is the  
6 same as all other producers in the area. The milk and  
7 milk like it has a built-in disincentive to supply the  
8 Class 1 markets in southern California. The haul cost,  
9 including fuel surcharge, for this milk to southern  
10 California Class 1 plants is approximately 87 to 88 cents.  
11 We are proposing, as is CDI and Security, that the two  
12 middle mileage brackets be reconfigured to better reflect  
13 the differentiation in the hauling costs in the South  
14 valley while still allowing the high desert area to be  
15 fairly represented.

16 I would like to point out that I inadvertently  
17 left out San Bernardino County in the southern California  
18 receiving area on our original proposal. It's our  
19 intention to include San Bernardino County in the southern  
20 California receiving area.

21 We have attached and provided to the Panel as  
22 exhibits several back-up documents, and I would like to  
23 briefly explain at this time what we have provided.

24 Document No. 1, with arrows in the right-hand  
25 margin, is simply the retail on highway diesel prices

1 provided by DOE, where we marked the diesel fuel costs at  
2 the date of the last hearing, at their peak in May, and  
3 this week's price as listed on the website.

4 Document No. 2 is the same document we submitted  
5 at the last hearing. This is the fuel surcharge program  
6 that we have in place for about 60 percent of our member  
7 milk. Document 2 is the January fuel surcharge.

8 Document No. 3 is the same fuel surcharge for  
9 July, again represents about 60 percent of our milk. I  
10 added a column in the far right that represents the change  
11 from January to July.

12 Document 4 and 5 is another fuel surcharge  
13 program we have in place with a hauler that hauls about 10  
14 percent of our milk. Again, on the bottom of Document 5 I  
15 added a box that details the changes from January to July.

16 Document No. 6 is a copy of a freight bill for  
17 the south Kern County area. I have highlighted or marked  
18 the one producer that only receives 20-cent transportation  
19 allowance coming to southern California; while obviously  
20 he is included in a group of producers in the same general  
21 area and has the same general haul costs.

22 Document No. 7 is the co-op member transportation  
23 allowance sheet that's provided by the Department for this  
24 particular producer, illustrating the 20-cent  
25 transportation allowance that he receives coming to

1 southern California. Again, this is a southern Kern  
2 County producer. The actual driven miles of this producer  
3 are actually higher than producers who are listed as  
4 higher under the constructive mileage system that the  
5 state employs.

6 Document No. 8 is the same type of document from  
7 a Barstow high desert area producer. Illustrating, again,  
8 the 20-cent transportation allowance. The reconfiguration  
9 of the brackets for southern California that we are  
10 supporting and proposing would raise that to 36 cents and  
11 make that milk more competitive going to Class 1.

12 And, lastly, Document No. 9 is simply the cover  
13 page for our primary hauler, indicating an increase that  
14 went into effect March 1st. And this was roughly, across  
15 the board represented about 3.9 percent. I would like to  
16 point out the bullet point number 1 -- or the first bullet  
17 point on that. This is becoming a considerable issue, and  
18 that being traffic in the urban areas. The Class 1 plants  
19 tend to be located quite some distance from the milk in  
20 the highly urbanized areas. Traffic is becoming a major  
21 issue, and we're going to continue to see freight rate  
22 increases and additional cost to supply Class 1, among  
23 other things, based on traffic.

24 I would like to thank you for the opportunity to  
25 testify today. I do request the opportunity to submit a

1 post-hearing brief and would be happy to try and answer  
2 any questions the Panel may have.

3 HEARING OFFICER AYNES: Does the panel have any  
4 questions?

5 Thank for your testimony.

6 Members of the public may now testify, with each  
7 speaker provided with 20 minutes, followed by questions  
8 from the Panel.

9 To ensure the accuracy of today's hearing, I  
10 request that each witness swear or affirm to tell the  
11 truth and nothing but the truth and to state their names  
12 and spell their last name, identify the organization that  
13 they represent, the number of members in that organization  
14 and the process by which the organization finalized the  
15 testimony.

16 The first one's from Dairy Institute of  
17 California, William Schiek.

18 Do you wish to submit this document as an  
19 exhibit?

20 DR. SCHIEK: I do.

21 HEARING OFFICER AYNES: And would you state your  
22 name and will you spell your last name for the record.

23 DR. SCHIEK: Yes, my name is William Schiek.  
24 That's S-c-h-i-e-k.

25 HEARING OFFICER AYNES: This will and mid as

1 Exhibit No. 49.

2 (Thereupon the above referenced document was  
3 marked by the Hearing Officer as  
4 Exhibit 49.)

5 HEARING OFFICER AYNES: And you represent the  
6 Dairy Institute of California?

7 DR. SCHIEK: That's correct.

8 HEARING OFFICER AYNES: How many members does  
9 that organization have?

10 DR. SCHIEK: We have approximately 40 member  
11 companies that we represent.

12 HEARING OFFICER AYNES: And what was the process  
13 by which your organization finalized your testimony?

14 DR. SCHIEK: It was approved unanimously by our  
15 Board of Directors.

16 HEARING OFFICER AYNES: Please proceed.

17 DR. SCHIEK: Do I need to swear?

18 HEARING OFFICER AYNES: Oh, I'm sorry. You do  
19 need to swear.

20 (Laughter.)

21 HEARING OFFICER AYNES: Do you swear or affirm to  
22 tell the truth and nothing but the truth?

23 DR. SCHIEK: I do.

24 HEARING OFFICER AYNES: Okay.

25 DR. SCHIEK: Mr. Hearing Officer and members of

1 the Hearing Panel. My name's William Schiek. We went  
2 through a bit of this already. I'm an economist for Dairy  
3 Institute of California.

4 We have appreciate the opportunity to testify  
5 today and comment on the proposals by CDI, DFA, Security,  
6 Driftwood and Western United Dairymen which are under  
7 consideration at this hearing.

8 We commend the Secretary for his willingness to  
9 consider updating the regulatory framework in which our  
10 members operate to make it reflective of current marketing  
11 conditions.

12 At issue in this hearing are proposed changes to  
13 the milk movement incentives contained in the pooling plan  
14 and the stabilization and marketing plans for northern and  
15 southern California milk marketing areas.

16 The broad purposes of milk movement programs have  
17 been identified as follows:

18 First, to assure an adequate supply of milk to  
19 plants which provide Class 1 and Class 2 usage products to  
20 consumers.

21 Second, to assure that higher usages have a  
22 priority in terms of milk movement incentives to produces.

23 And, three, to encourage the most efficient  
24 movement of milk to fluid usage plants.

25 The enactment of milk pooling in 1969

1 fundamentally altered the relationships between Class 1  
2 processors and suppliers. Prior to pooling, the higher  
3 plant blend price that was paid by Class 1 plants provided  
4 a positive incentive to attract milk to the highest use.  
5 During the discussions leading up to the Gonsalves Milk  
6 Pooling Act, producer representatives, in exchange for  
7 processor support, made a commitment to ensure that Class  
8 1 plants would be served. From the beginning, it was  
9 recognized that fluid plants by virtue of the higher  
10 minimum prices that pay should be able to procure  
11 necessary milk supplies without having to subsidize the  
12 haul cost to their plants.

13           The current system of transportation allowances  
14 and credits in California developed after a period where  
15 milk movement incentives were limited primarily to area  
16 differentials and location differentials on quota milk, a  
17 system which was somewhat similar to the location  
18 differentials employed in Federal Orders. Over time the  
19 consolidation of milk marketing areas, growth in the milk  
20 production and changing production and distribution  
21 patterns, and the unique California geography necessitated  
22 new milk movement incentive mechanisms.

23           The transportation credits and allowances both  
24 came into being in the early 1980s. The general principle  
25 behind transportation allowances was that they should

1 compensate dairymen for the difference between the local  
2 haul to the manufacturing plant and the longer haul to the  
3 more distant fluid milk plant in the metropolitan area.  
4 In the absence of such incentives, producers would have an  
5 incentive to ship their milk to a manufacturing plant and  
6 a disincentive to serve the fluid milk market. When  
7 transportation allowances fully compensate producers for  
8 the difference between the local haul and the long haul to  
9 fluid plant, producers will be indifferent as to where  
10 they ship their milk.

11           With respect to transportation credits, the  
12 principle was to compensate the milk supplier for the cost  
13 of shipping milk from the supply plant to the deficit area  
14 plant after accounting for any difference in the marketing  
15 area Class 1 differentials. Historically, the  
16 transportation credits and allowances have been set at  
17 levels that do not fully compensate handlers for their  
18 shipment costs. A shortfall in hauling compensation with  
19 respect to more distant milk was supported by Dairy  
20 Institute in the past based on the assumption that it  
21 would encourage more efficient milk movements. The extent  
22 of the shortfall needed to encourage orderly movement has  
23 been and continues to be a subject of debate. As I will  
24 discuss in more detail later, we believe the application  
25 of the shortfall concept should be limited to the most



1 distant milk supplies only.

2           We continue to believe that a milk movement  
3 incentive system is necessary in order to meet the  
4 statutory mandates and guidelines governing our industry.  
5 In recent years the industry has continued to evolve and  
6 has undergone considerable structural change.  
7 Consolidation of supplying cooperatives and fluid milk  
8 processors has changed milk production and distribution  
9 patterns. It is therefore appropriate to review the  
10 existing system of transportation allowances and credits  
11 to determine if changes are necessary. This usual review  
12 is made all the more critical when we consider the changes  
13 in milk supply structure which are taking place across the  
14 state, but nowhere more impressively than in southern  
15 California. Given the rapid and ongoing contraction of  
16 the southern California milk supply, the implications are  
17 obvious. To supply food processing plants in the L.A.  
18 basin, rapidly increasing quantities of milk are going to  
19 be trucked in from outside the area. While the growing  
20 milk supply in Kern County is an obvious choice to supply  
21 the market, it has become apparent that not all of this  
22 milk is available to serve the southern California fluid  
23 market. Milk has been moving to southern California from  
24 Kings, Tulare and Fresno counties to meet Class 1 demand,  
25 and it appears likely that increasing quantities from

1 these areas will continue to be needed in the future.

2           We believe that it is consistent with the  
3 purposes of milk stabilization, and with the commitments  
4 made by producer leadership at the inception of milk  
5 pooling, that milk should be attracted to Class 1 plants  
6 at order prices. Unfortunately, some have held the  
7 incorrect view that the sole purpose of the Class 1 price  
8 differential is to enhance producer income, instead of  
9 recognizing that in part the differential was designed to  
10 assure that Class 1 markets are served. Another notion  
11 that has been troubling to Dairy Institute's membership  
12 has been the belief expressed by some that over-order  
13 premiums should be relied upon as a primary means to  
14 attract milk for fluid purposes. We continue to maintain  
15 that the existing order prices paid by processors provide  
16 more than enough revenue to attract milk to Class 1 and  
17 mandatory Class 2 purposes, and that the marketing and  
18 pooling plans should provide the milk movement incentive  
19 mechanisms which are adequate to ensure that those uses  
20 are served. When we consider the relatively high Class 1  
21 price differential in California relative to the state's  
22 very low Class 1 utilization, it is even more obvious that  
23 processors should not need to subsidize the haul to their  
24 plants.

25           In general, Dairy Institute supports proposals

1 that seek to make cost-justified adjustments to the  
2 transportation allowances and credits. Costs for diesel  
3 fuel have increased significantly over the past few years.  
4 In recent months the price has become quite volatile. The  
5 aftermath of the Gulf Coast hurricane sent diesel prices  
6 soaring in the autumn of 2005, but prices were retreating  
7 almost as dramatically by year-end. And we can refer to  
8 Attachment 1, which is a graph of diesel fuel prices in  
9 California.

10 Since the beginning of 2006, diesel fuel prices,  
11 following price movements in the crude oil market, have  
12 rebounded to the level of last year's highs. One thing  
13 that appears to be clear is that current transportation  
14 allowances and credits are not reflective of the new  
15 energy price realities.

16 Dairy Institute has no access to broad data that  
17 are reflective of current milk movement costs across the  
18 state. We are relying on others presenting testimony here  
19 today to enter relevant information about the magnitude of  
20 current hauling costs into the record.

21 Instead, we argue for the application of sound  
22 economic principles in setting the allowance and credit  
23 rates, basing them on the most recent rate and fuel cost  
24 information available to the panel at the time of this  
25 hearing. The volatility of diesel fuel prices makes this

1 task difficult. Currently diesel prices appear to be 6 to  
2 8 percent above the average level seen during August 2005,  
3 the last time that CDFA's hauling rate survey was  
4 conducted.

5           Not withstanding the uncertainty in fuel prices  
6 and hauling rates, Dairy Institute believes that  
7 transportation allowances and credits must be adequate to  
8 encourage milk to move to higher-use plants in deficit  
9 areas. Inadequate rates lead to California Class 1  
10 processors being unable to compete favorably with  
11 manufacturing plants for milk supplies and put them at a  
12 competitive disadvantage with respect to out-of-state  
13 processors. In order to secure the local Class 1 market  
14 for California producers, transportation allowances and  
15 credits must be adequate to draw milk without  
16 transportation subsidization by the buyer or supplying  
17 cooperative.

18           Dairy Institute continues to support the  
19 principle that transportation allowance rates should be  
20 set equal to the difference between the cost of the local  
21 haul and the cost of the haul to the higher-use plants in  
22 metropolitan markets. A slight shortfall should apply  
23 only to the most distant milk brackets to encourage milk  
24 that is located closer to the market to move first. With  
25 regard to milk moving into southern California, there

1 should be no shortfall on milk coming from as far away as  
2 Tulare or Kings counties, because of the increasing  
3 volumes of milk that are necessary to supply the southern  
4 California markets from those areas.

5           The transportation allowance system was meant to  
6 address the narrow problem of how to attract milk to fluid  
7 plants in metropolitan areas at order prices. However,  
8 when setting both allowance and credit rates, equity among  
9 competing plants in attracting milk supplies is something  
10 that needs to be considered. This is particularly true  
11 when the application of milk movement incentives confers  
12 advantages on some Class 1 plants over others. If these  
13 advantages would not have existed in the absence of milk  
14 movement incentives, then the incentives should be  
15 adjusted to both: 1) redress the inequitable impacts; and  
16 2) ensure that fluid milk plants are adequately served.  
17 With the foregoing in mind, Dairy Institute's position is  
18 that fluid plants operating within a market should not be  
19 disadvantaged relative to each other in the procurement of  
20 nearby milk supplies.

21           Dairy Institute supports the principle that  
22 transportation credits should be set equal to the haul  
23 cost less any area differential. In the distant past we  
24 have advocated that shortfalls should apply to the more  
25 distant milk to encourage more efficient milk movements.

1 However, in recent years we have advocated full  
2 compensation for all but the most distant milk to  
3 encourage competition in supplying the Class 1 market.  
4 Full compensation is especially important for shipments  
5 from the South Valley into southern California as there  
6 has been an historic pattern of plant-to-plant milk  
7 movements. Furthermore, the alternative supplies from  
8 southern California and Kern County do not seem to be  
9 adequately available to meet all southern California's  
10 needs.

11           Shortfalls and credit rates should only be  
12 employed for the most distant milk, not the milk in  
13 relatively closer areas that regularly serves the southern  
14 California Class 1 market.

15           Transportation credits are currently available on  
16 shipments of milk and condensed skim to plants in southern  
17 California, including Orange, Los Angeles, Ventura, San  
18 Bernardino, and San Diego counties, and to plants in the  
19 Bay Area. Credits are not available on shipments to  
20 plants from the North Bay and -- shipments to plants in  
21 the North Bay and Sacramento receiving areas, although  
22 there appears to be no valid reason why plants in those  
23 areas should not be eligible if their operations utilize  
24 plant-to-plant shipments of milk or condensed skim.

25           As we have stated before, equity among Class 1

1 plants competing for milk supplies needs to be considered  
2 when studying transportation credit rates. But the  
3 Department should also be cognizant of the impact of its  
4 past policies on plant investment decisions when setting a  
5 future direction for milk movement incentives.

6           Comments on other proposals:

7           First, California Dairies. Dairy Institute  
8 supports cost-justified allowances and credits. And CDI's  
9 proposals for transportation allowances appear to be cost  
10 justified based upon the hauling rate information they  
11 have supplied. We note that in the past CDI has called  
12 for a shortfall for ranch-to-plant and plant-to-plant  
13 shipments of milk from the most distant mileage brackets  
14 to southern California's receiving area. Given the  
15 changing nature of the milk supply in southern California,  
16 with less local milk available and longer distance hauls  
17 being increasingly utilized, we believe there should be no  
18 shortfall in allowance rates except for milk originating  
19 beyond Kings and Tulare counties.

20           CDI's call for an adjustment in the mileage  
21 brackets for southern California's receiving area cannot  
22 be disputed by Dairy Institute. The representatives of  
23 cooperatives operating in that region who are involved in  
24 arranging for ranch-to-plant shipments there are in the  
25 best position to determine the appropriate brackets. To

1 the extent that closer-in milk has been made less likely  
2 to be attracted to Class 1 uses than more distant milk,  
3 this situation needs to be corrected.

4           We agree with CDI that a differentiation of the  
5 southern California supply areas is warranted given the  
6 very low hauling rate that is currently being experienced  
7 by producers in the Barstow area of San Bernardino County.  
8 With regard to CDI's proposed rates for San Diego, such  
9 changes are acceptable if they do not result in plants in  
10 San Diego having to subsidize the haul to the plant.

11           With regard to northern California, we note that  
12 CDI has not presented any changes to current rates. That  
13 was based on their petition. Obviously there were some  
14 changes there. But we point out that DFA, which supplies  
15 milk to plants throughout northern California, has  
16 proposed increases in transportation allowance rates on  
17 milk moving into the Bay Area, North Bay, and Sacramento  
18 receiving areas. To the extent that these changes are  
19 cost justified -- and based on Mr. Stueve's testimony,  
20 they appear to be -- they are supported by Dairy  
21 Institute.

22           CDI's transportation credit proposal would retain  
23 a shortfall with respect to plant-to-plant movements into  
24 Los Angeles and Riverside counties from Tulare. We have  
25 continued to argue that shortfalls on such shipments



1 should be eliminated. And we argue again that since milk  
2 has moved regularly from more than 139 miles, Tulare  
3 County, to serve the Class 1 market in southern  
4 California, shortfalls should be negligible especially  
5 since milk supplies in southern California continue to  
6 wane. Other proposed changes by CDI to transportation  
7 credits appear to be cost justified and we would support  
8 them. And that includes the rate from L.A. to Riverside.

9 Dairy Institute generally supports DFA's proposal  
10 to increase transportation allowances in the Bay Area,  
11 Sacramento, and North Bay receiving areas. In the past  
12 DFA has proposed indexing transportation allowance rates  
13 to changes in fuel prices. Dairy Institute believes this  
14 concept merits further study. Given the incredible price  
15 volatility we have been experiencing, indexing may be the  
16 only means to ensure that fluid plants will be adequately  
17 served. While we are supportive of the indexing concept,  
18 we would like to see how well the index's projected rates  
19 track with actual hauling rates before supporting any  
20 particular indexing proposal. Also, while the index could  
21 be a useful method for ensuring that the transportation  
22 allowance and credits stay current, it will not put a need  
23 to the -- it will not put an end to the need for hearings  
24 such as this one, because other factors can and often do  
25 lead to changes in milk movement costs.

1 Dairy Institute supports the allowance rate  
2 changes proposed by Security to the extent that they are  
3 cost justified and conform to the general principles we  
4 have outlined earlier in our testimony.

5 We note that the proposed allowance rate for the  
6 over 139 miles bracket appears to overcompensate producers  
7 for the difference between the local haul and the southern  
8 California long haul cost based on the August 2005 CDFA  
9 hauling cost data. While we note that costs appear to  
10 have increased since then, the proposed increases in the  
11 allowance rates are quite large relative to current rates  
12 and should be carefully reviewed by the Panel. We also  
13 note we've heard in Security's testimony that they reduced  
14 some of those longer distance rates. So obviously they  
15 addressed that to some degree.

16 Driftwood's proposal to increase transportation  
17 credits appears to be cost justified. We have argued in  
18 the past that shortfalls on plant-to-plant movements from  
19 the South Valley to southern California be eliminated.  
20 And so we are supportive of Driftwood's proposal so long  
21 as it is cost justified.

22 Western United has proposed the elimination of  
23 transportation credits on condensed skim. It is unclear  
24 from the CDFA analysis presented at the pre-hearing  
25 workshop that Western United's proposal will result in a

1 net reduction in the total cost of the transportation  
2 allowance and credit system to the pool. As more and more  
3 milk must be drawn from the South Valley to meet southern  
4 California's needs, it seems possible that maintaining the  
5 transportation credits for condensed skim could reduce the  
6 future costs to the pool. Dairy Institute does not  
7 support the elimination of transportation credits on  
8 condensed skim at this time.

9 I also note that we continue to support the call  
10 provisions. There were no proposals to change those. But  
11 we just continue to affirm that we feel those are  
12 important.

13 And I'd like to thank you for this opportunity to  
14 testify. I would like to have an opportunity to file a  
15 post-hearing brief. And I'm willing to answer any  
16 questions the panel has.

17 Thank you.

18 HEARING OFFICER AYNES: Panel questions please.

19 MILK POOLING BRANCH CHIEF LEE: Yes, Mr. Schiek,  
20 I have a question regarding on page 4 of your testimony.  
21 You've highlighted in the middle of the page: "However,  
22 when setting both allowances and credit rates, equity  
23 among competing Class 1 plants in attracting milk supply  
24 is something that needs to be considered."

25 Are there any examples that you'd like to present

1 to the panel?

2 DR. SCHIEK: No, I think this -- this is a  
3 principle that arose and we spent a lot of time looking at  
4 back at the time when the discussion was adding Marin and  
5 Sonoma County into being ineligible for transportation  
6 allowances. And we were looking at the rates. And some  
7 of the hauling rates in that area at the time seemed to  
8 kind of defy logic. And so the point was, if you just  
9 went with the data, you would have ended up with rates  
10 for -- or compensation in the form of allowances that  
11 would have then begun to impact competitively some of the  
12 surrounding areas like Solano and Sacramento. And so at  
13 that time we said, "Look, if you're going to set these  
14 rates, you're going to adjust rates for this new area, you  
15 need to basically look at how it impacts the milk supply  
16 arrangements and competitive issues amongst areas where  
17 they're competing for the same milk supply." So it's more  
18 of a principle situation. I'm not specifically pointing  
19 out any area where that's not true. But it's just one of  
20 those issues that we would like the panel to keep in mind  
21 when they're setting rates.

22 MILK POOLING BRANCH CHIEF LEE: Okay. Thank you.

23 HEARING OFFICER AYNES: Are there further panel  
24 questions?

25 AGRICULTURE ECONOMIST GOSSARD: Mr. Schiek, you

1 said that a shortfall should only apply to the most  
2 distant milk mileage brackets. But you also said that the  
3 milk coming from Tulare should have no shortfall. Since  
4 the Tulare milk falls in the most distant mileage bracket  
5 in southern California, does that mean that for any milk  
6 going into southern California there should be no  
7 shortfall but there may be a need for a shortfall in the  
8 distant brackets in northern California?

9 DR. SCHIEK: No, I think, you know -- my point  
10 there is that milk has regularly moved from Tulare down  
11 into southern California to supply that market. We feel  
12 like that milk is needed, and therefore we don't feel like  
13 there needs to be a shortfall there. Obviously, you know,  
14 we don't want to be subsidizing milk from, you know,  
15 Sacramento to L.A. or things like that. But I think where  
16 there's a regular supply arrangement like that, that we  
17 believe that there needn't be a shortfall.

18 One of the issues that I think I addressed in the  
19 testimony as one of the reasons that we're supporting that  
20 is the issue of maintaining competitive choices for  
21 southern California processors. We used to support  
22 shortfall from that region. I'd say that was probably  
23 prior to the establishment of the Southern California Milk  
24 Marketing Agency that was in effect in the late nineties  
25 and early part of the 21st Century. I think that pressed

1 upon our membership the need to foster competition in  
2 supplying the southern California market. Because we do  
3 believe that the Class 1 differential that's paid by Class  
4 1 processors in California provides enough revenue based  
5 on our utilization and the availability of milk in this  
6 market. We don't feel like processors should be paying a  
7 lot more than that in the form of unjustified service  
8 charges. So we believe in keeping a competitive supply in  
9 place.

10           AGRICULTURE ECONOMIST GOSSARD: You also  
11 addressed a balance between the use of transportation  
12 allowances and then transportation credits. So, you have  
13 stated that the -- say, the allowances in Tulare County  
14 should be -- it's a local list -- distant haul list local,  
15 no shortfall. The transportation credit from, say, Tulare  
16 County should be a hauling cost less the Class 1  
17 differential. But what if one of those two methods are  
18 more expensive to the pool to move the same quantities of  
19 milk? Are we talking about equity to the processor --  
20 competing processors or equity in terms of how the money  
21 from the Class 1 differential is funding those two  
22 methods?

23           DR. SCHIEK: Certainly obviously I represent  
24 processors. So that's my primary analysis. When you want  
25 to talk about efficiency, you know, I'm not -- in terms of

1 the data that I've seen, it's not necessarily clear to me  
2 that one method is more efficient than the other.  
3 Certainly you could talk about cost to the pool. But as I  
4 also said, I think you have to take into account the fact  
5 that investments have been made and that results in bricks  
6 and mortar and steel and other assets being made based on  
7 past policies of the Department. And I think it's very  
8 disruptive to businesses when a decision is made based on  
9 one set of policies and then those policies are reversed.  
10 It kind of tends to strand assets.

11 And so I think you have to take into account the  
12 industry as it exists. And it's a delicate balancing act,  
13 I know, but I think you guys are up to it.

14 (Laughter.)

15 AGRICULTURE ECONOMIST GOSSARD: Finally, at the  
16 last hearing in the Panel report the Panel mentioned that  
17 the current basis is -- for allowances and credits is  
18 dollars per hundredweight, but the Panel recommend  
19 reviewing the concept of replacing dollars per  
20 hundredweight basis to a dollars per pound solids nonfat  
21 basis.

22 Have you given any thought to that concept?

23 DR. SCHIEK: A little. As you know, we've had  
24 other hearings going on here. And we haven't gotten our  
25 policy group together to look at this issue in any detail,

1 so I'm not really prepared to comment on it. It's  
2 something though I think we all would like to look at in  
3 the future. But at this point we're not advocating any  
4 change to the current system in terms of that.

5 AGRICULTURE ECONOMIST GOSSARD: And, more  
6 importantly, you don't have any particular comments one  
7 way or the other on that concept at all?

8 DR. SCHIEK: No.

9 AGRICULTURE ECONOMIST GOSSARD: Thank you very  
10 much.

11 HEARING OFFICER AYNES: Are there further panel  
12 questions?

13 Thank you for your testimony.

14 DR. SCHIEK: Thank you.

15 Let's see. We've already heard from Driftwood  
16 Dairy.

17 Next would be Milk Producers Council.

18 Do you wish to submit this document as an  
19 exhibit?

20 MR. VAN DAM: Yes, I do.

21 HEARING OFFICER AYNES: All right. The document  
22 is admitted as Exhibit No. 50.

23 (Thereupon the above referenced document was  
24 marked by the Hearing Officer as  
25 Exhibit 50.)



1 HEARING OFFICER AYNES: Would you state your name  
2 and spell your last name.

3 MR. VAN DAM: Yes, my name is William C. Van Dam.  
4 Last name is spelled V-a-n, new word D-a-m.

5 HEARING OFFICER AYNES: Do you swear or affirm to  
6 tell the truth and nothing but the truth?

7 MR. VAN DAM: Yes, I do.

8 HEARING OFFICER AYNES: And let's see. You're  
9 representing Milk Producers Council. What's the number of  
10 members in that organization?

11 MR. VAN DAM: We have approximately 100 dairy  
12 members.

13 HEARING OFFICER AYNES: And what was the process  
14 by which the organization finalized your testimony?

15 MR. VAN DAM: This testimony was prepared under  
16 the guidelines and actions taken by the Board of  
17 Directors. And those guidelines were reaffirmed at our  
18 June 13th, 2006, board meeting.

19 HEARING OFFICER AYNES: Very good. You may  
20 proceed.

21 MR. VAN DAM: Thank you.

22 Mr. Hearing Officer and members of the Panel. My  
23 name is William C. Van Dam. I am the Executive Director  
24 of Milk Producers Council, a producer trade association  
25 representing about a hundred dairies, with slightly over

1 half of our members' production located in southern  
2 California and the balance, but a growing portion, located  
3 mostly in the southern portion of the Central Valley.

4 Both our organization and the southern California  
5 milk market are going through a transition as the milk  
6 supply moves out of the Chino area to other areas. Our  
7 members have a clear interest in the outcome of this  
8 change and how the system manages the movement of milk to  
9 the Class 1 market.

10 Our testimony today is guided by long-term policy  
11 positions of Milk Producers Council as affirmed at our  
12 June 13th Board meeting.

13 Although we are seeing signs of a slowing of the  
14 net reduction of the cows in the Chino area, it is a  
15 process that will continue. It is likely to take quite  
16 some time, with the result eventually being the same in  
17 the Chino area as has occurred in Los Angeles, Ventura,  
18 and Orange counties: No local milk.

19 The expected longer-term result of this decline  
20 is that all the milk needed for southern California Class  
21 1 market must come from greater distances. However, the  
22 longer-term result is already occurring. Currently there  
23 is enough milk delivered from northern California ranches  
24 (See Figure 9 of the background material supplied by the  
25 CDFA) to meet the Class 1 needs of southern California.

1 This happens in spite of a still very significant supply  
2 of milk in the Chino area, which economic models would  
3 suggest should be delivered to Class 1 plants of southern  
4 California.

5 Chino is the closest and most logical supply to  
6 deliver to that market. However, it is critical to note  
7 that the Chino area is in decline, and the factors that  
8 are dictating the decline are not going to be changed by  
9 transportation considerations.

10 We find it easy to support the basic principle  
11 that the closest milk should move to the Class 1 plants  
12 and that the cost of the system should be minimized, as  
13 has been stated by several other witnesses. However, we  
14 reach a contrary and counterintuitive conclusion, because  
15 the situation in southern California is such that it is  
16 not appropriate nor in the best interests of producers to  
17 emphasize the delivery of close in milk to Class 1 plants.  
18 It is better to accept higher current costs in this system  
19 now in order to set up a long-term solution for the  
20 future. In addition, the capacity of the manufacturing  
21 plants in southern California are an important part of the  
22 overall plant capacity of the state. On this same topic  
23 in his post-hearing brief dated February 3, 2006, Gary  
24 Korsmeier wrote the following:

25 "I do not believe even a 20-cent per

1 hundredweight increase in transportation allowance will  
2 change milk movement patterns because of existing  
3 long-term commitments and supply requirements of other  
4 than Class 1 processors. More local milk to Class 1 will  
5 naturally occur only when and if manufacturing capacity is  
6 reduced."

7           It is better to embrace the inevitable and  
8 concentrate on putting together a transportation incentive  
9 system that will move the needed milk from the areas that  
10 will surely be the long-term source of milk for Class 1  
11 plants in southern California: Kern, Tulare and King  
12 counties.

13           When changes of the magnitude caused by the  
14 decline of milk in the Chino area occur, it is time to  
15 examine the basic assumptions. Key among these is the  
16 assumption that producers alone must foot the total cost  
17 of delivery to market. At the very basic level of  
18 transportation economics is the concept that users of  
19 products must pay the cost of getting the product to their  
20 location brands (when the supplier has an alternative  
21 local market). This can be done as a higher price or as a  
22 direct payment of the freight bill. Either way, the cost  
23 of a product is increased by the cost of delivery. Over  
24 the past few years the cost of the pool -- to the pool of  
25 moving milk to the Class 1 market has skyrocketed as the

1 volume of milk moved has increased.

2           As recently as 1996 less than 1 million pounds of  
3 milk per day were moved from the Central Valley to  
4 southern California. That number currently exceeds 8  
5 million pounds per day. The double whammy of higher  
6 freight costs plus the dramatic increase in the volume  
7 being moved long distances has caused alarming increases  
8 in the cost to the pool. In an unregulated environment  
9 cost changes of this magnitude would drive changes in the  
10 price to the customers.

11           The cost, however, is what it is. And also it is  
12 the future and the dairy industry must deal with it. The  
13 Department has called a Class 1 price hearing for  
14 December. It seems to us that the changes in the location  
15 of milk supplies requires an upward adjustment in the  
16 Class 1 price that should cover some or all of the added  
17 costs to the pool. We will, I am sure, so suggest at that  
18 hearing.

19           In the meantime, we would suggest that sellers of  
20 bulk milk consider surcharges on deliveries of milk to  
21 plants. As transportation costs increase, it has become  
22 common practice to tax surcharges on top of the normal  
23 fees and prices to cover the added costs. And we had  
24 plenty of testimony to that effect today. Milk prices are  
25 always minimum prices, and reasonable, unavoidable costs

1 can and should be passed on. In the case of  
2 transportation costs, the increases apply equally, or  
3 nearly so, to all customers. The surcharges will  
4 therefore not change the competitive relationships between  
5 milk suppliers.

6           Milk Producers Council does not support the  
7 addition of indexing to the formulas. While it appears  
8 that indexing is not included as a topic at this hearing,  
9 we are not sure what it is covered by some of the more  
10 general language included in the call of the hearing, and  
11 therefore wanted to make sure to post our objection.

12           Our association is not in the business of moving  
13 milk and we are not privy to the details of milk  
14 shipments. Therefore, we must defer to the testimony and  
15 judgment of those who do. In addition, the Department has  
16 access to data that can be used to determine the veracity  
17 of the proposals being put forth and of the supporting  
18 data entered into the record.

19           We do not object to adjustments based the real  
20 increases in costs, but we urge the Department to  
21 carefully verify any adjustments made and to follow the  
22 basic principles outlined in previous hearings and in your  
23 own documents including the findings from the previous  
24 hearing. Two of our favorites are: Every producer should  
25 pay a minimum net hauling price about equivalent to that

1 of a local producer delivering to a local plant and 2)  
2 that credits available to plant-to-plant movement should  
3 never exceed the allowances available to producers  
4 shipping milk the same distance.

5           This hearing may well set a record for how little  
6 time has passed since a previous hearing on the same  
7 subject. If this quick call is because of an error in  
8 findings of the previous hearing or because of the  
9 infamous unintended consequences of those same findings,  
10 we would support a quick finding designed to correct those  
11 specific issues.

12           And, finally, we support the position of Western  
13 United that transportation credits should not be applied  
14 to condensed skim. It is a value added product that is by  
15 definition a high value product that can be transported  
16 long distances for comparatively low cost per unit of  
17 value.

18           Condensed is eligible for transportation credits  
19 only when delivered to Class 1 plants, where it is used  
20 for fortification of fluid milk. At least I hope that's  
21 so. The pooling system allows significant and, we feel,  
22 adequate fortification credits to plants. Getting  
23 transportation credits and fortification allowances on the  
24 same condensed is a form of double dipping that should not  
25 be allowed.

1           This concludes my prepared testimony. We request  
2 the right to submit a post-hearing brief.

3           HEARING OFFICER AYNES: Does the panel have  
4 questions?

5           MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: I  
6 do.

7           Mr. Van Dam, on page 2 of your testimony you talk  
8 about the industry needing to basically embrace what the  
9 future of the milk supply for southern California is and  
10 focus on that. By that, one could assume that perhaps we  
11 should eliminate the 10-cent transportation allowance for  
12 local milk moving into bottling plants in southern  
13 California.

14          Do you guys -- does your organization have any  
15 thoughts on that?

16          MR. VAN DAM: Well, I can assure you it would be  
17 an unpopular in my board room.

18          (Laughter.)

19          MR. VAN DAM: But you do have a point.

20          MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: And  
21 you also -- a little further down on the same page you  
22 talk about when market conditions change that prices  
23 should be adjusted and that hauling costs should be bore  
24 perhaps through higher prices or as a direct payment of  
25 the freight bill.



1 Does your organization view the Class 1 price as  
2 a higher price and a price that should be used to move  
3 that milk to the market?

4 MR. VAN DAM: That is the way we're viewing it.  
5 The Class 1 funds the premium dollar generated by that all  
6 go into the pool. That's the money that's drawn upon to  
7 pay the transportation allowances. And therefore it's a  
8 direct relationship. You put more money in the pool, we  
9 have therefore covered a big chunk of these added costs.  
10 This is a rather monumental shift that's going on right  
11 now, and it requires rethinking of some of the basic  
12 things. There has been a relationship that existed in the  
13 past that is, we believe, no longer correct and we just to  
14 have to put more money into the system to cover the costs  
15 of that. And this isn't the place we can decide that.  
16 I'm just making a point.

17 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: When  
18 looking at the additional revenues, would you base those  
19 additional revenues on the current Class 1 price compared  
20 to future Class 1 prices that you might recommend, or  
21 would you look at the current 4A price, 4B price compared  
22 to Class 1 prices: I guess trying to measure -- I'm  
23 trying to get at how would you measure that additional  
24 revenue?

25 MR. VAN DAM: Okay. The Class 1 prices are

1 typically set and they average some amount of money over  
2 the class 4A-4B prices. The alternative for producers in  
3 the valley is to get those prices. And we need to make  
4 the difference larger because we have to pay more as a  
5 system to get the milk to market. So it's just having a  
6 higher incremental price between the 4A-4B and the Class 1  
7 price in southern California.

8 Did I answer your question? I tried, but --

9 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: I  
10 believe you did, yes.

11 MR. VAN DAM: Thank you.

12 HEARING OFFICER AYNES: Any further questions?

13 Thanks for your testimony.

14 MR. VAN DAM: Thank you.

15 HEARING OFFICER AYNES: Next organization would  
16 be Land O'Lakes.

17 Do you wish to submit this document as an  
18 exhibit?

19 DR. GRUEBELE: Yes, I do.

20 HEARING OFFICER AYNES: All right. Your document  
21 will be admitted as Exhibit No. 51.

22 (Thereupon the above referenced document was  
23 marked by the Hearing Officer as  
24 Exhibit 51.)

25 HEARING OFFICER AYNES: Would you state your

1 name, spell your last name for the record.

2 DR. GRUEBELE: James W. Gruebele G-r-u-e-b-e-l-e.

3 HEARING OFFICER AYNES: Do you swear or affirm to  
4 tell the truth and nothing but the truth?

5 DR. GRUEBELE: I do.

6 HEARING OFFICER AYNES: And the organization you  
7 represent is Land O'Lakes?

8 DR. GRUEBELE: That is correct.

9 HEARING OFFICER AYNES: How many members in that  
10 organization?

11 DR. GRUEBELE: Thirty-three hundred nationally;  
12 275 in California.

13 HEARING OFFICER AYNES: And what was the process  
14 by which the organization finalized your testimony?

15 DR. GRUEBELE: Board of Directors approved it.

16 HEARING OFFICER AYNES: Very good. Would you  
17 proceed.

18 DR. GRUEBELE: My name is James W. Gruebele,  
19 Dairy Industry Consultant, 7196 Secret Garden Loop,  
20 Roseville, California 95747. I am testifying on behalf of  
21 Land O'Lakes, Incorporated.

22 Land O'Lakes is a dairy cooperative with over  
23 3300 dairy farmer member owners. The cooperative has a  
24 national membership base whose milk is pooled on the  
25 California State Program and six different federal orders.

1           Land O'Lakes' members own and operate several  
2 cheese, butter powder and value added plants in the upper  
3 Midwest, East and California. Currently our 275  
4 California member owners supply us with over 15 million  
5 pounds of milk per day that are processed in our plants in  
6 Tulare and Orland.

7           Transportation credits. Land O'Lakes supports an  
8 adjustment in the transportation credit based upon  
9 cost-justified changes in freight costs in moving milk  
10 from the South Valley into southern California Class 1  
11 milk markets as reflected in the alternative proposal  
12 submitted by Driftwood Dairies. The increase is necessary  
13 because of the changes in freight rates on moving milk  
14 from the surplus area (Tulare) to the deficit market  
15 (southern California). Since the last hearing in January  
16 31st, 2006, the freight rate from Tulare to our customer  
17 in southern California has increased by 11 1/2 cents per  
18 hundredweight.

19           I have a document that's attached from Kings  
20 County Truck Lines. And you will note that the freight  
21 rate at the top, Driftwood, El Monte, effective 6/1/2006,  
22 is a dollar seventeen and three-quarters. And that was  
23 the same rate that Driftwood Dairies testified to early.

24           The transportation credit into Los Angeles was  
25 adjusted to 69 cents per hundredweight as of the last

1 hearing. Based upon the freight rate increases since the  
2 last hearing, we support the Driftwood proposal to  
3 increase transportation credits from Tulare County to Los  
4 Angeles County. Based upon the changes in the freight  
5 rate, the Driftwood proposal makes sense.

6 Condensed skim. Land O'Lakes continues to  
7 support the inclusion of condensed skim in the  
8 transportation credit program because it encourages the  
9 movement of milk components in an efficient,  
10 cost-effective manner. As a result of the last hearing  
11 the Department determined that transportation credits  
12 should continue for condensed skim. Nothing as happened  
13 to change that conclusion. In fact, the Department  
14 conducted an analysis comparing the cost of supplying the  
15 solids-not-fat using transportation allowances to the cost  
16 of providing those same solids used in condensed skim  
17 along with a transportation credit. The Department  
18 analysis of the previous hearing pre-hearing workshop  
19 showed that supplying solids for fortification for fluid  
20 milk products using condensed skim on a plant-to-plant  
21 basis from Tulare to southern California Class 1 plants  
22 was much more efficient than supplying those solids on a  
23 milk equivalent basis on a ranch-to-plant basis. This  
24 higher level of efficiency results from the removal of  
25 water from the condensed skim.

1           Figure 106 in the document entitled "Analysis of  
2   Proposals for Transportation Credits" in the June 13th,  
3   2006, pre-hearing workshop shows the comparative costs of  
4   supplying solids for fortification using condensed skim  
5   (with transportation credit) and whole milk (with  
6   transportation allowance). Again, the results of the  
7   Department analysis showed that it was more efficient to  
8   supply the solids for fortification of Class 1 products  
9   using condensed skim from Tulare County as compared to  
10  moving raw milk on a ranch-to-plant basis.

11           The panel report for the June 3rd, 2003, hearing  
12  provided the following reasons for the continuation of the  
13  transportation credit for condensed skim:

14           1) Continuation of the transportation credit  
15  program for condensed skim enables processors the  
16  opportunity to secure condensed skim from an additional  
17  California source, namely LOL;

18           2) Facilitates the effective movement of  
19  condensed skim used for Class 1 fortification;

20           3) Assists California's fluid processors in  
21  meeting California's fluid milk standards; and

22           4) Allows California condensed skim to remain a  
23  competitive source of solids-not-fat for fortification.

24           As a result of a post-hearing analysis, the Panel  
25  determined that the cost of the transportation credit for

1 condensed skim to the pool was less than the revenues that  
2 would be lost from decreased sales of condensed skim  
3 sales. The Panel expressed concern about any proposal  
4 that would affect the competitiveness of California  
5 condensed skim.

6 LOL agrees with the Panel's reasoning. Market  
7 conditions have not changed and the transportation credit  
8 should continue for condensed skim.

9 Transportation allowance proposal. LOL suggests  
10 the following principles should be applied when  
11 considering milk movement issues:

12 1) Encourage local milk to move first.

13 2) Transportation allowances should be based  
14 upon differences between local and long-distance haul to  
15 Class 1 markets.

16 3) Do not overcompensate producers serving Class  
17 1 markets.

18 4) Make cost-justified changes to transportation  
19 allowances.

20 Based upon the above principles, the producer  
21 supplying a Class 1 market would be responsible for paying  
22 on a net basis a local haul to a manufacturing facility.  
23 For producer equity, these principles should be applied to  
24 all supply areas in southern California including the high  
25 desert.

1           After applying the transportation allowance,  
2 producers in the high desert should be responsible to pay  
3 the equivalent of a local haul. If that is not the case,  
4 then the transportation allowance in this area should be  
5 changed.

6           We also support CDI's proposal to adjust the  
7 transportation allowances for milk shipped from Santa  
8 Barbara, San Diego, Imperial, Kern, Tulare, Kings and  
9 Fresno counties to the southern California receiving area  
10 consisting of the -- if you take into account the local  
11 haul of 29.75, you end up with a 55-cent transportation  
12 allowance proposed by CDI. So we support and endorse that  
13 particular proposal.

14           We believe that these changes in transportation  
15 credit and allowances make California more competitive  
16 with out-of-state sources of milk and provide more  
17 producer equity.

18           We do not object to cost-justified changes in the  
19 transportation allowances in other modest brackets for  
20 milk supplied from South Valley into southern California.

21           Conclusion. The amount of out-of-state milk has  
22 been growing. We need to do everything we can to make  
23 California more competitive with out-of-state sources.  
24 Making the needed cost-justified adjustments to the  
25 transportation credit and allowance program can help to do



1 this.

2 This concludes my testimony. I would like the  
3 opportunity to file a post hearing brief.

4 Thank you.

5 HEARING OFFICER AYNES: Are there panel  
6 questions?

7 AGRICULTURE ECONOMIST GOSSARD: Dr. Gruebele, you  
8 made reference to a Figure 106 in the analysis of  
9 transportation credits for the pre-hearing workshop. And  
10 you said that that figure showed that it was more  
11 efficient to move condensed skim plant to plant. By more  
12 efficient, did you mean less costly to the pool?

13 DR. GRUEBELE: Yes.

14 AGRICULTURE ECONOMIST GOSSARD: And on that same  
15 issue of the cost of moving condensed skim, the Panel in  
16 the prior hearing said that one thing that might be  
17 considered is moving from a dollar per hundredweight basis  
18 for allowances and credits to a dollars per pound of some  
19 fat and solid -- to a dollar per pound solids nonfat  
20 basis. Has LOL given any thought to that since the Panel  
21 recommendation?

22 DR. GRUEBELE: I would say not enough of come to  
23 any conclusion after this hearing.

24 AGRICULTURE ECONOMIST GOSSARD: Thank you very  
25 much.

1 HEARING OFFICER AYNES: Further questions?

2 MILK POOLING BRANCH CHIEF LEE: Yes, Dr.

3 Gruebele. Tom Gossard had asked several of the other  
4 witnesses the same question, is regarding the concept of  
5 changing the way we calculate transportation credits and  
6 allowances. Rather than using a hundredweight basis, we  
7 use a component basis solids and --

8 DR. GRUEBELE: I think he just asked that  
9 question and I just answered it. We haven't really  
10 considered -- we really haven't considered that to any  
11 great degree. And certainly the Board has not been aware  
12 of any analysis that we've done, because we haven't made a  
13 sufficient analysis to come to any conclusion.

14 MILK POOLING BRANCH CHIEF LEE: Thank you.

15 HEARING OFFICER AYNES: Any further panel  
16 questions?

17 Thank you for your testimony, Dr. Gruebele.

18 Let's see. Next organization will be Crystal  
19 Cream and Butter Company.

20 Do you wish to submit this document as an  
21 exhibit?

22 MS. HALE: I do.

23 HEARING OFFICER AYNES: Your document is admitted  
24 as Exhibit No. 52.

25 (Thereupon the above referenced document was

1 marked by the Hearing Officer as

2 Exhibit 52.)

3 HEARING OFFICER AYNES: Would you state your name  
4 and spell your last name for the record?

5 MS. HALE: It's Sharon Hale H-a-l-e.

6 HEARING OFFICER AYNES: Do you swear or affirm to  
7 tell the truth and nothing but the truth?

8 MS. HALE: I do.

9 HEARING OFFICER AYNES: And the organization --  
10 are you actually representing the organization?

11 MS. HALE: We're a proprietary company --

12 HEARING OFFICER AYNES: Okay.

13 MS. HALE: -- organization. But if your  
14 question's leading to how the testimony was developed --  
15 Yes.

16 MS. HALE: It was written by me and approved by  
17 our President.

18 HEARING OFFICER AYNES: Very good. You may  
19 proceed.

20 MS. HALE: Thank you.

21 Mr. Hearing Officer and members of the Panel. My  
22 name is Sharon Hale, and I'm Vice President, Dairy Policy  
23 and Procurement, for Crystal Cream & Butter Company. Our  
24 administrative offices are located at 1013 D Street,  
25 Sacramento, California. We currently operate two

1 production facilities in Sacramento and purchase the  
2 majority of our milk from the independent dairy farmers  
3 located in the surrounding counties. Supplemental milk is  
4 sourced from cooperatives as needed to satisfy fluctuating  
5 market demands.

6           2006 has been a year of change for Crystal. And  
7 in the two months since this hearing was announced the  
8 focus of this testimony has shifted multiple times as  
9 situations changed, new facts appeared, and opportunities  
10 presented themselves. I thought a simple timeline of  
11 events might offer the best understanding of the  
12 evolutionary process that supports the comments I'm about  
13 to make.

14           When the notice of public hearing arrived in my  
15 e-mail on May 3rd, 2006, I was on vacation. Upon my  
16 return, I quickly scanned the hearing announcement, saw  
17 that the petition from CDI dealt with milk movement in  
18 southern California, knew hauling rates for our dairies  
19 had not changed since the January hearing, noted the  
20 hearing date of June 2nd, 2006, one day after the  
21 manufacturing allowance hearing, and breathed a sigh of  
22 relief. Our testimony would be short and sweet --  
23 reference our January statement, indicate producer haul  
24 rates were unchanged, and reiterate our interest in not  
25 making adjustments in one area which might have the

1 unintended consequence of disrupting another. But things  
2 did change.

3           The second week of May it was all about moving  
4 milk out of Sacramento rather than moving it in. Fears of  
5 not finding a home for summer milk nor a truck to haul it  
6 in grew as I began touching base with the industry.  
7 Discounts appeared, then doubled as companies learned of  
8 the true cost of handling the rising supply of milk.  
9 Crystal made the difficult decision to restrict purchases  
10 from its producers to contractual levels starting in June  
11 when schools closed for the summer and our producers were  
12 notified of this new policy.

13           In the following weeks, our dairy farmers  
14 wrestled with whether or not they could operate their  
15 dairies under Crystal's new policy. In the end, several  
16 came to the difficult conclusion that reductions were not  
17 possible and finding a new home for their milk was in  
18 their west interest. Surprising to us another buyer was  
19 willing to take their milk and by June 16th our excess  
20 supply problem was over. We suddenly had options for  
21 meeting our milk needs that had not been possible before  
22 and the future seemed filled with interesting  
23 possibilities.

24           The following week we received notice of a  
25 substantial rate increase from the company that hauls our

1 producer's milk. Following an annual review, they  
2 increased the base haul rate by 6 cents per hundredweight  
3 effective July 1st, 2006. Because the hauler had failed  
4 to activate a fuel adjuster clause at the quarterly  
5 opportunities provided in the hauling agreement, August  
6 1st of 2006 will bring an additional increase of 4 cents  
7 per hundredweight attributable to fuel price escalation in  
8 the past year. Their having overlooked this clause seems  
9 a likely explanation as to why our dairies experienced no  
10 haul rate increases in the past 12 months while other  
11 producers did.

12           The final developed pertinent to today's hearing  
13 was the announcement last Friday that the company is  
14 planning to close the downtown Sacramento facility and  
15 transition all processing operations across town to our  
16 Belvedere facility in southeastern Sacramento. This  
17 decision directly impacts yogurt, sour cream, ice cream  
18 and the ability to produce our own condensed skim for  
19 fortification. The target date for closure is August  
20 31st, 2006. Also part of the same notice was the owner's  
21 tentative plans to bring these product lines back into  
22 production in Belvedere by the end of 2007 to 2008.

23           As you can see, we've been busy -- as you can  
24 see, we've had a busy two months and the rather dramatic  
25 change in the circumstance created an interest in milk

1 movement incentives beyond that of transportation  
2 allowances, yet the timing of this hearing and the  
3 associated alternative proposal process left us in a  
4 quandary over our testimony. In the end, we felt it  
5 foolish to miss the opportunity of a hearing during which  
6 both the Department and the industry could be informed of  
7 our changing needs relative to milk movement incentives.  
8 Therefore, the remarks that follow will cover both  
9 adjustments to transportation allowances in our area and a  
10 request to expand transportation credits to include  
11 Sacramento County.

12           Let me start with transportation allowances. DFA  
13 the filed an alternative proposal which adjusts allowances  
14 in northern California. For milk moving into the  
15 Sacramento deficit area, DFA proposes a 1-cent per  
16 hundredweight increase for milk in the 0 through 59 miles  
17 bracket and a 2-cent per hundredweight increase for milk  
18 located over 59 miles from the market. Without the  
19 benefit of an updated ranch-to-plant hauling rate  
20 comparison, which is usually supplied by CDFA prior to a  
21 milk movement hearing, we're not in a position to know  
22 what changes have occurred in rates in the areas  
23 surrounding Sacramento. That leaves us unable to assess  
24 the relationships in terms of local to longer hauls or  
25 dairies located equidistant between deficit areas. But we

1 do know transportation rates for our dairies will be up 6  
2 cents per hundredweight July 1st and will increase another  
3 4 cents per hundredweight August 1st. We also know that  
4 despite having excess milk three weeks ago, we do not have  
5 that problem today and absolutely need to continue to  
6 attract milk from the surrounding area into Sacramento for  
7 our ongoing operations.

8           In our January 31st, 2006, testimony, which is  
9 attached for your reference, we discussed reasons why  
10 local milk might not be available to us now and in the  
11 future. Our recent experience with several Crystal  
12 producers being able to move a sizable amount of milk to a  
13 new buyer despite an abundance of milk in the industry  
14 validates our belief that milk movement incentives in  
15 Sacramento are still required. We are supporters of  
16 cost-justified modifications to transportation allowances  
17 and urge the Department to consider our producer's new  
18 hauling rates along with those provided by DFA to  
19 determine the most appropriate adjustments to  
20 transportation allowances as a result of this hearing.

21           In addition, we ask that the Department -- we ask  
22 the Department to be mindful of the impact that any  
23 changes in transportation allowances might have on  
24 competing handlers in adjacent deficit areas and work to  
25 alleviate any disadvantages before the final announcements



1 are determined -- final allowances are determined. I'm  
2 sorry.

3           This hearing involves both transportation  
4 allowances and transportation credits. Up to this point  
5 in time, Crystal has only relied upon the transportation  
6 allowance system to help attract milk to its plants.  
7 Sacramento County is not a designated deficit county as  
8 identified in Section 300.2 of the Stabilization and  
9 Marketing Plan for northern California marketing area.

10           With the changes that have occurred within  
11 Crystal over the past few years and those planned for the  
12 near future, we believe inclusion in the transportation  
13 credit system is now warranted. In 2002, we ceased  
14 manufacturing nonfat dry milk. Earlier this year we  
15 stopped producing butter. And by the end of the summer we  
16 will lose the use of our evaporator for making condensed  
17 skim. Solids for fluid fortification will have to come  
18 from manufacturing plants out of the area, and based on  
19 the reduced volume of milk from dairies under contract  
20 with Crystal, it is also likely we will require some  
21 supplemental milk to meet the fluctuating needs of our  
22 customers.

23           Since the early 1980s processors located in the  
24 Bay Area and in southern California have had procurement  
25 options that are assisted by either the transportation

1 allowance system or the transportation credit system. We  
2 would like to have those same options. We consider plants  
3 located in Stanislaus or Merced counties to be the most  
4 likely source for plant-to-plant shipments but have been  
5 told plants in Fresno County or even Tulare County are  
6 options as well.

7           We're not certain what the freight costs might be  
8 for regularly scheduled deliveries, but have made some  
9 spot purchases in the past few months and several hauls in  
10 the reverse direction to dispose of excess milk that were  
11 \$375 per load or 75 cents per hundredweight for a 50,000  
12 pound load. We did compare this rate with Figure 10,  
13 "Relationship between Hauling Rates and Distance Between  
14 Plants" in the document entitled "Background Material  
15 Specific to Milk Movement Incentives" prepared by the  
16 Department and distributed at the June 13th, 2006,  
17 pre-hearing workshop.

18           Lacking constructive mileage, which would be  
19 greater than physical miles traveled MapQuest indicated it  
20 was 70 miles to the closest plant in Stanislaus County.  
21 Figure 10 would have the haul just under 60 cents per  
22 hundredweight in August of 2005. The furthest location  
23 within these two primary counties is 131 miles from  
24 Sacramento and figure 10 shows a haul rate of  
25 approximately 80 cents per hundredweight. Taking into

1 account a spot load delivery cost versus a contracted rate  
2 in comparison to Figure 10's 11-month old data, we believe  
3 it would be appropriate to use 75 cents per hundredweight  
4 as a starting point. Our request of the Department is to  
5 expand transportation credits as a result of this hearing  
6 to include Sacramento County as a designated deficit  
7 county and Stanislaus and Merced counties as the  
8 designated supply counties with a maximum deduction  
9 (credit) of 75 cents per hundredweight.

10 Our final comment involves Western United  
11 Dairy's alternative proposal to remove the shipment of  
12 condensed skim from the list of products eligible for  
13 transportation credits. Unless we learn something from  
14 their oral testimony the changes are opinion, Crystal  
15 opposes removal of condensed skim from the transportation  
16 credit system. We believe the greatest degree of equity  
17 is afforded to producers and handlers alike when  
18 reasonable choices are available to all parties and the  
19 inclusion of condensed skim assists in that process.

20 If California did not have minimum solids-not-fat  
21 standards above that of incoming milk, the fluid market  
22 could be satisfied by any source of bulk milk -- direct  
23 shipments from independent dairies, cooperative dairy  
24 ranch diversions or by plant-to-plant shipments. But  
25 that's not the case. Our fluid products must be fortified

1 for sale within the State of California. Fortification  
2 with wet solids requires condensed skim. If I understand  
3 the transportation credit system correctly, tailored milk  
4 currently falls within the definition of milk and is  
5 therefore eligible for a transportation credit. Without  
6 the inclusion of condensed skim in the transportation  
7 credit system, it seems to us that economic advantage  
8 would lean toward the tailored milk supplier. The fluid  
9 processor who prefers to purchase condensed skim and  
10 fortify their own product could be at a competitive  
11 disadvantage. Additionally, the independent producer  
12 could find it difficult to remain attractive to fluid  
13 bottlers under these circumstances. We believe the  
14 Department made the correct decision in 2003 to include  
15 condensed skim in the transportation credit system and  
16 oppose its removal as a result of this hearing.

17           That concludes my written testimony. We  
18 appreciate having the opportunity to present our ideas and  
19 comments on the proposals. We hope the information we  
20 have provided is useful to the Department and look forward  
21 to the final determinations as a result of this hearing.

22           I would also like to request the opportunity to  
23 file a post-hearing brief.

24           HEARING OFFICER AYNES: Are there panel  
25 questions?

1           MILK POOLING BRANCH CHIEF LEE: I have a  
2 question.

3           Are some of your requests regarding  
4 transportation credits related to the changes of the needs  
5 of your plant? For instance, when your Belvedere plant  
6 comes back up on line with the additional products that  
7 you're closing down at the downtown plant, would your  
8 position on transportation credit change at that point?

9           MS. HALE: It's hard to say what the future  
10 holds.

11          MILK POOLING BRANCH CHIEF LEE: Yeah, that's --

12          MS. HALE: Yeah, right now that plant is -- for  
13 clarification, that plant is a fluid plant -- it's a fluid  
14 bottling plant. That is in fact where we do all of our  
15 fluid processing. And as the future unfolds, if we in  
16 fact are able to bring back those other products, how we  
17 would feel at that time, I don't know that -- I don't know  
18 that it would or would not change. It depends on, you  
19 know, what the available milk supply might be for us.  
20 Easily that could be an issue for us. And the timing  
21 of -- if you buy raw milk, you buy it seven days a week.  
22 And the other products, you can vary that.

23          MILK POOLING BRANCH CHIEF LEE: Thank you.

24          HEARING OFFICER AYNES: Are there further panel  
25 questions?

1           AGRICULTURE ECONOMIST GOSSARD:  Yes.

2           In your testimony you mentioned a 6-cent per  
3 hundredweight and a following 4-cent per hundredweight  
4 increase in hauling costs for your dairies, for a total of  
5 10 cents.  But that 10 cents could affect both the local  
6 haul and the distant haul?

7           MS. HALE:  Right.

8           AGRICULTURE ECONOMIST GOSSARD:  So it's hard to  
9 say what the net effect would be on the -- as applicable  
10 to the allowance; it's --

11          MS. HALE:  Right.

12          AGRICULTURE ECONOMIST GOSSARD:  -- just that  
13 rates are going up is what you're trying to say?

14          MS. HALE:  The rates are going up.  And that's in  
15 fact why I did make the comment that -- normally we have  
16 the departmental exhibit that helps us ascertain whether  
17 or not the relationship actually changes from one area to  
18 the other.  But certainly we would anticipate and expect  
19 the Department would look at those relationships before  
20 making a decision.

21          AGRICULTURE ECONOMIST GOSSARD:  Also in your  
22 testimony you said the Department needs to be mindful when  
23 making adjustments to allowances in northern California of  
24 the effect upon handlers in different receiving areas.  
25 Now, you've proposed transportation credits for the

1 Sacramento area. How might that affect the competitive  
2 situation for processors in the North Bay, which have  
3 allowances but no credits?

4 MS. HALE: Well, certainly I had anticipated that  
5 someone from the processor in the North Bay would actually  
6 be here today, considering that individual had come to the  
7 pre-hearing workshop.

8 It may or may not have an impact. I can't say  
9 that. I don't know.

10 AGRICULTURE ECONOMIST GOSSARD: No further  
11 questions.

12 HEARING OFFICER AYNES: Any further panel  
13 questions?

14 Thank you for your testimony.

15 MS. HALE: Thank you.

16 HEARING OFFICER AYNES: And it would appear to be  
17 the last organization on the list. Swiss Dairy.

18 Do you wish to submit this document as an  
19 Exhibit?

20 MR. JAMES: Yes, I do.

21 HEARING OFFICER AYNES: Then your document will  
22 be admitted as Exhibit No. 53.

23 (Thereupon the above referenced document was  
24 marked by the Hearing Officer as  
25 Exhibit 53.)

1 HEARING OFFICER AYNES: Would you state your name  
2 and spell your last name.

3 MR. JAMES: I'm Steve James J-a-m-e-s.

4 HEARING OFFICER AYNES: Do you swear or affirm to  
5 tell the truth and nothing but the truth?

6 MR. JAMES: I do.

7 HEARING OFFICER AYNES: And are you representing  
8 an organization?

9 MR. JAMES: I represent Swiss Dairy.

10 HEARING OFFICER AYNES: And what type of  
11 organization is that? I assume it's one that doesn't have  
12 members particularly?

13 MR. JAMES: It's a processor. We are a  
14 processor. We are a subsidiary of Dean Foods.

15 And this testimony was written by me in  
16 collaboration with our Director of Dairy Policy in Dallas  
17 at headquarters.

18 HEARING OFFICER AYNES: Thank you. You may  
19 proceed.

20 MR. JAMES: Mr. Hearing Officer and members of  
21 the Hearing Panel. My name is Steve James. I'm President  
22 and General Manager of Swiss Dairy, a wholly owned  
23 subsidiary of Dean Foods Company. As General Manager, I'm  
24 responsible for every aspect of my company's operation,  
25 from raw milk procurement to customer service, from



1 production and quality to distribution. From this vantage  
2 point I have the opportunity to see all aspects of the  
3 competitive landscape that are pertinent to this hearing.

4 I want to begin by thanking CDFA for recognizing  
5 the impact of the decision from the January hearing on  
6 this same topic and convening a hearing promptly.

7 Today I will share from Swiss Dairy's perspective  
8 some of the reasons we feel changes are needed. I'm here  
9 to support testimony of Dairy Institute of California and  
10 to support the request of CDI with respect to proposed  
11 changes in the transportation credit rates on  
12 plant-to-plant shipments from L.A. County (Artesia) to  
13 Riverside County.

14 History of the Swiss Dairy Milk Supply:

15 As many likely know, Swiss Dairy had a long  
16 history with another milk supplier providing milk from the  
17 South Valley. This supplier had a record of unsuccessful  
18 efforts to support changes in the transportation credits  
19 to help with the costs associated with supplying Swiss.  
20 Knowing the competitive challenges we face, we had to  
21 reevaluate our milk supply situation. Transportation  
22 credits were a part of that analysis. They were  
23 particularly important in considering the exact source of  
24 our supply.

25 We therefore arranged a program with CDI. In

1 order to adequately serve our needs CDI had to choose  
2 between investing in Tipton or Artesia. The  
3 transportation allowance and credit rates in place at that  
4 time created an incentive to make the investments in  
5 Artesia. Creating incentives and then taking them away is  
6 destructive to the industry and the competitiveness of  
7 California-based plants. When companies make investments  
8 on the basis of such incentives, rapid policy changes can  
9 have the impact of stranding assets in what ultimately  
10 become undesirable locations, resulting in economic waste.

11           The ability to have competitive raw product costs  
12 is important to us. The transportation credit system must  
13 adequately compensate the milk supplier so that milk can  
14 be attracted to Class 1 use at order prices. When credit  
15 rates are not adequate, suppliers have a reduced incentive  
16 to supply the Class 1 market unless the processor pays  
17 additional premium monies to draw the milk. These premium  
18 dollars, however, make us less competitive in the  
19 marketplace.

20           Impact of the January Hearing on the Credit  
21 Change:

22           I've never been too concerned from a competition  
23 standpoint about transportation issues in California as  
24 they related to the credit program. I've always viewed  
25 them as being competition neutral. I feel that CDFA has

1 always done a good job dealing with the issue of pooled  
2 dollars to attract milk for Class 1 use in a manner that  
3 was most efficient.

4           The latest transportation hearing decision is the  
5 only time in the eight years I've been here the changes  
6 have singled me out and put me at a competitive  
7 disadvantage, not only among other southern California  
8 processors, but at a further disadvantage with respect to  
9 out-of-state competition as well.

10           I know that I'm going to say the obvious here.  
11 But if you review the results of the January hearing,  
12 virtually all other milk supplies were made more  
13 competitive. Specifically, ranch-to-plant allowance rates  
14 into southern California were increased and credits from  
15 the South Valley were also increased. Swiss was the only  
16 entity to have its competition -- its competitive position  
17 worsened as a result of the last hearing. Surprisingly,  
18 there was no proposal for such a change and little  
19 testimony to that effect. This is very troubling for us  
20 from a philosophical standpoint. It seems to suggest that  
21 if we want to continue the status quo, we must come and  
22 testify in support of it, even when there's no specific  
23 proposal for a change.

24           Even more disturbing is the fact that the change  
25 was the opposite direction of all the other changes that

1 were made.

2 Competitive reality:

3 For Swiss Dairy and ultimately Dean Foods to  
4 survive and prosper it must purchase raw milk at  
5 competitive prices. While there have been recent changes  
6 in the regulations impacting out-of-state neighbors, those  
7 anticipated impacts have yet to be seen in the  
8 marketplace. Thus being competitive includes recognizing  
9 the availability of alternative milk supplies including  
10 those located out of state.

11 Let me be clear. I do not want to turn this  
12 issue into one of competitiveness of the overall level of  
13 Class 1 California milk prices. However, I do want to  
14 point out that if the California pool is unable to  
15 incentivize ample milk for my plant, we are not in a  
16 position to pay premiums and pass them on in this  
17 competitive market.

18 If premiums are our only option for a milk  
19 supply, we will have some difficult decisions to make  
20 regarding where we will source producer milk.

21 We prefer to buy California milk. But buying  
22 competitively takes precedence. At the risk of sounding  
23 like a broken record, our preference is to buy California  
24 milk and bottle it at our California plants for our  
25 California customers. We understand the implications of

1 unregulated out-of-state milk brought into California. We  
2 know the such milk takes dollars that could be returned to  
3 California dairymen and pays them instead to truck drivers  
4 and oil companies and to out-of-state dairy farmers.  
5 While we have a philosophical preference to support  
6 California, the philosophy is not to do it at the expense  
7 of our customers' business and shareholders.

8           Summary:

9           Again, I want to thank the Department for quickly  
10 convening this hearing to address a very real impact to a  
11 prior decision. I would simply request that based on the  
12 above real-life illustrations, the Department keeps Swiss  
13 Dairy competitive by adopting transportation allowance and  
14 credit rates that are in accordance with the current costs  
15 of moving milk. We urge you to adopt CDI's proposal.

16           Thank you for allowing me to express the views of  
17 Swiss Dairy and Dean Foods.

18           I'd like to respectfully request the opportunity  
19 to submit a post-hearing brief. And I'd be happy to  
20 answer any questions.

21           HEARING OFFICER AYNES: Are there Panel  
22 questions?

23           AGRICULTURE ECONOMIST GOSSARD: As I understand  
24 your testimony, you want to be placed -- put in the  
25 position where the cost of receiving your milk supply is

1 comparable to the cost of other plants, using safe  
2 transportation allowances; is that correct?

3 MR. JAMES: That would be correct.

4 AGRICULTURE ECONOMIST GOSSARD: On the other hand  
5 some departmental analysis indicates that the cost to the  
6 pool of servicing plants in southern California using  
7 credits or a combination of allowances and credits is  
8 higher than using allowances alone. That's a little  
9 disturbing for the producers segment, as they would like  
10 to subsidize the -- well, probably not -- but in reality  
11 they are required to subsidize the movement of milk to  
12 Class 1 plants and to the pooling system. But the  
13 Department has the need to do that in an efficient manner,  
14 is supply, pay -- having the pool spend more money for  
15 comparable volumes of milk, supplying your plant an  
16 efficient way to distribute those monies.

17 MR. JAMES: Well, I'm not an economist and I  
18 haven't been privy to the Department's calculations. But  
19 the point I'm trying to make is that if you want to have  
20 that kind of economic analysis and reevaluation of the  
21 whole system, then it should be done separately. And when  
22 you take a transportation credit and allowance hearing and  
23 adjust the credits for only -- that affect only one plant,  
24 then you are taking a philosophical economic decision that  
25 is having impact on a competitive marketplace where

1 customers change suppliers, change processors on the basis  
2 of mils and quarters of a cent. So I just think that that  
3 kind of economic analysis needs to be done openly,  
4 collaboratively. And I support cost-based decisions that  
5 support the most economic and most efficient movement of  
6 milk at no additional cost to the pool.

7 AGRICULTURE ECONOMIST GOSSARD: Thank you. No  
8 further questions.

9 HEARING OFFICER AYNES: Any further Panel  
10 questions?

11 Thank you for your testimony.

12 MR. JAMES: Thank you.

13 HEARING OFFICER AYNES: Is there anyone else who  
14 wishes to testify?

15 Seeing none.

16 There will be a post-hearing briefing period.  
17 The request for a post-hearing briefing period by the  
18 witnesses is granted. The witnesses shall be provided the  
19 opportunity to submit a brief amplifying, explaining or  
20 withdrawing their testimony.

21 In order for the brief to be considered, the  
22 Department must receive the brief by 4 p.m., Friday, July  
23 14th, 2006. The brief may be sent or delivered to the  
24 Department's Dairy Marketing Branch located at 560 J  
25 Street, Suite 150, Sacramento, California 95814.

1           The brief may also be fax'd to the branch at Area  
2 Code 916, the number 341-6697, or sent by e-mail to Dairy  
3 at CDFA dot CA dot GOV.

4           Having received no additional requests for  
5 testimony, this hearing is closed.

6           The Department will respond to the petitions as  
7 required by applicable statutes and regulations.

8           We're closed.

9           (Thereupon the Department of Food and  
10          Agriculture Market Milk Hearing adjourned  
11          at 11:40 a.m.)

12

13

14

15

16

17

18

19

20

21

22

23

24

25



## 1 CERTIFICATE OF REPORTER

2 I, JAMES F. PETERS, a Certified Shorthand  
3 Reporter of the State of California, and Registered  
4 Professional Reporter, do hereby certify:

5 That I am a disinterested person herein; that the  
6 foregoing Department of Food and Agriculture, Dairy  
7 Marketing Branch hearing was reported in shorthand by me,  
8 James F. Peters, a Certified Shorthand Reporter of the  
9 State of California, and thereafter transcribed into  
10 typewriting.

11 I further certify that I am not of counsel or  
12 attorney for any of the parties to said hearing nor in any  
13 way interested in the outcome of said hearing.

14 IN WITNESS WHEREOF, I have hereunto set my hand  
15 this 17th day of July, 2006.

16

17

18

19

20

21

22 JAMES F. PETERS, CSR, RPR

23 Certified Shorthand Reporter

24 License No. 10063

25